

isions for 2012 Remember the futur imagine the past!



ERICH SIXT

We can benefit from these turbulent times

ERICH SIXT, CHAIRMAN OF THE MANAGEMENT BOARD OF SIXT AG

Dear friends of Sixt,

Welcome to the Annual General Convention (AGC) of Sixt AG in Monte Carlo, a place that is both dynamic and picturesque. We – that is, the worldwide Sixt family – are meeting here to share information and discuss innovative concepts designed to make our business even more attractive to our customers. Our motto this year is "Remember the Future – Imagine the Past!". The future belongs to those who prepare themselves well in the present and look ahead with optimism. That's why I am looking forward to stimulating dialogue with all of you.

For Sixt, the year 2008 will, I am sure, be another successful business year with strong growth. The Sixt family is growing ever larger. After eleven years of internationalization, our brand is now established in 90 countries. Sixt has gained in strength and power. We are growing fast and overtaking the competition. All of you are a part of this success.

Yet there are dark clouds on the horizon. With the worsening crisis on the financial markets, the world economy is weakening and losing momentum. The disarray on the capital and financial markets is pushing the global economy into difficult waters. Investors have lost faith in the financial markets, cost accountants are taking the reins at companies and consumers prefer to save their money rather than spend it.

Every crisis – and the current financial predicament is no exception here – is perceived, when it hits, as the worst crisis ever. This appears to be the general mood at present, and it is certainly the picture the media are painting. But Sixt has weathered many storms before – economic slumps, and even two world wars. We are a strong company built on a strong financial basis and a wellknown and reputable brand. Many of our competitors would be happy if they could say the same for themselves. This is something we can build on – you in the Sixt countries and at the thousands of branches worldwide, and we at our headquarters in Munich.

Let's not forget that every crisis harbors an opportunity. We are currently facing new challenges that will thoroughly test our management skills. It would be wrong to bury our heads in the sand. We must focus on traditional commercial virtues, such as cost consciousness and operational excellence. The point of our meeting here in Monte Carlo is to respond to these issues. And in the light of the current economic downturn, our meeting is one of particular significance.

"Crisis as opportunity" – for Sixt this means that car rental and leasing may become even more important for companies and individuals. We can benefit from these turbulent times in which businesses must be especially cautious with their money. We must make our customers even more aware that leasing and car rental can help them cut costs while ensuring full mobility.

This is less a time for great visions. Rather, we must master our business and maintain our lead over the competition. This crisis will pass, like so many before it. With our skills and ability, I am sure we will continue on our successful path forward.

On this note, let me wish you all an exciting and informative AGC in Monte Carlo. Let us share and learn from each other!

Erich Sixt



REGINE SIXT

Why 2012? Beca not a time to lo There is an enor Not just because our surprising al

Sixt in 2012: What we have achieved by now makes us proud and absolutely outstanding in the market. We are the talk of the town. Because we have taken our customers, our colleagues, our partners, our competitors, the press and the entire world by surprise time and time again.

And in 2012, everyone is asking us to remember that success story. What was your contribution? How did you reinvent yourself and how did you develop your department in a new and surprising way over these 5 years? How did you challenge yourself and your team to gain these outstanding results? How did you manage to be a vital part of our success story?

We set standards for our future business strategies and open our hearts and minds to enjoy the coming years with Sixt!

Regine Sixt



isions

for 2012

My dear Sixt friends,

this year's convention leads us to Monte Carlo in the beautiful Provence. We experience challenging moments during the upcoming convention days. A new concept will await you:

Mission Future

his is Sixt in the year 2012. Let's go on a journey in our mind. And then look back: The 5 years that lie behind us – the years from 2008 to 2012 – have just been one incredible success story. Our wildest dreams have come true. Unbelievable which steps of innovation and transformation our company has taken. Each single person worldwide – and we all together, as a big Sixt family, as an invincible community – everyone has taken that challenge and succeeded. We have simply kept on re-inventing ourselves in every area of our company.

Why 2012? Because in 2012, Sixt is celebrating its 100th anniversary. For us this is not a time to look back. It's a commitment that we continue to shape the future. There is an enormous amount of public attention on us.

Not just because of our festivities, but because of our performance and because of our surprising ability to continually create a business reality that simply is terrific.

Barack Obama, African-American candidate of the Democrats, is elected 44th President of the United States; the real estate and banking crisis in the USA leads to a worldwide recession; Lewis Hamilton becomes youngest ever Formula 1 world champion.

CHRONICLE

24th February	The Christian Democratic Union (CDU) loses its absolute majority at the Hamburg Parliament elections. On 7 May, Ole von Beust is once again elected head of the state government – the first coalition government of the conservative CDU and the Greens (CDU/GAL) in Germany.	
2nd March	43-year-old Dmitry Medvedev is elected President of the Russian Federati- on. His predecessor Vladimir Putin did not run for the presidency again.	
12th May	The earthquake of Sichuan with a magnitude of 7.9 claims 70,000 lives in the south of China, and five million people lose their homes.	
29th June	Germany finishes runner-up at the European Football Championship 2008 in Austria and Switzerland. In the final, Spain defeats Germany 1:0.	
8th August	Opening ceremony of the 29th Summer Olympics 2008 in Beijing, which are taking place in China for the first time ever. Due to the Tibet conflict, the historical torch relay is accompanied by many protests.	
14th September	On the occasion of the race in Monza, the 21-year-old German racing driver Sebastian Vettel becomes the youngest Grand Prix winner in the history of Formula 1.	
15th September	The prestigious investment bank Lehman Brothers Inc. in New York with 28,600 staff members worldwide has no choice but to declare insolvency.	
27th October	Horst Seehofer is appointed premier of Bavaria. After holding the absolute majority for 46 consecutive years, the CSU needs to form a coalition with the FDP (Free Democratic Party) in Bavaria for the first time ever.	
27th October	The special state fund for the stabilisation of the financial market, which has been approved by the majority of the German Bundestag, makes 400 billion Euros available. It can provide banks with guarantees for credits they grant each other and also become a shareholder in its own right.	
2nd November	Racing for the MacLaren-Mercedes team in Sao Paulo, 23-year-old Lewis Hamilton becomes the youngest ever Formula 1 World Champion.	
4th November	43-year-old Barack Obama, a Democrat, is the first African-American to be elected President of the United States of America – the 44th President of the USA.	



GREETING SIR CLIFF RICHARD: »Congratulations!«

D egine is a hurricane and fireball **N** rolled into one and just to keep up with her demands massive effort! We first met in Barbados and were instantly friends. I'm not exactly a fireball - but then they do say that opposites attract! Professionally, what can I say. Sixt is now a huge business and for me, Regine is the face of a wonderful success story."

Outstanding in terms of mobility. Formula 1 World Champion 2008 Lewis Hamilton and Regine Sixt.

New countries: Turkey, Kuwait, South Africa, Svria, Kosovo and New Caledonia.

Six leasing



THANKS TO SIXT, I FEEL LIKE I'M 99 AGAIN!" (LOW-PRICED FUN CARS: SIXT-LEASING.DE)

Little bill: "I don't need a million, a convertible from Sixt is enough for me. Yellow star: feat. Gina-Lisa! Subline:

Jopie's new hit! Now exclusively at sixt-leasing.de

Expansion to South Africa!

RÜDIGER PROSKE. VP & DIRECTOR FRANCHISE

In January Sixt re-launches its activities in Turkey with a new Franchise Partner. The network of rental locations now covers most of the International Airports in Turkey with the plan to cover all by 2010. A new Franchise Agreement is also signed for the territory of Kuwait with KFH (Kuwait Finance House), Kuwait's largest Financial Institute. Since September 2008 Sixt also has extended its network in South Africa by cooperation with "First", one of South Africas leading car rental companies. Further Franchise Agreements are signed with for the territories of

Syria, Kosovo and New Caledonia ... and the success continues...

AGC 2008 DETLEF KREHAHN, VP& DIRECTOR FRANCHISE

This is the first year after the 10th AGM and we think we have to change. This year we rename the congress into AGC (= Annual Global Convention). We also changed the Agenda, will have only one day speeches & presentations. The second day we will have symposiums to talk and discuss in smaller groups. Finally we will end at day 3 with seminars to deepen the information received on the previous days. Changing the convention scheme keeps us flexible in our minds and gives all participants the chance, to express their needs and thoughts directly to the audience - in Monte **Carlo**, November 18th – 22nd 2008. Well done, Regine.



for 2012 Remember the future for 2012

"Are you not worried

about your reputation?!"

PRINZ CHARLES, BRITISH HEIR TO THE THRONE.

TAKEN AT WINDSOR CASTLE.

TO REGINE SIXT WHILE THEY HAVE THEIR PICTURE

Tradition meets passion. Erich Sixt and his son Konstantin in a Mercedes 300 SL W198-I at the legendary road rally Mille Miglia - Sixt is the exclusive rental car partner of Mille Miglia

Now less than ever!

DETLEV PÄTSCH. CHIEF OPERATIONS OFFICER. FLEET

2008 Now less than ever – this seems to be the motto of our staff members!

Even if worldwide economy is losing some of its momentum, the overall performance of the Sixt group remained very satisfactory. Sixt still continues to grow - more than ever in Europe. Best example is Spain: Our offensive, driven by our new managing directors Estanislao de Mata and Johannes Böinghoff, has established terminal counters in the most important airports Palma de Majorca, Malaga and Alicante and off airport at Madrid, Barcelona and Sevilla. Sixt stands for innovations and thus the straight extension of our service- and product range, as the launch of our Online Check-In or the new Sixti Car Club, where we started our testing phase this year in the capital Berlin (car for 1/h), also contribute to the ongoing Sixt success.

Our 2008 recognition in the public press until now was extraordinary, therefore I can only pick a few as there are:

- Erich Sixt elected "Strategist of the Year"
- Sixt was rewarded again with the renowned "Autoflotten Award"
- Sixt won the tourism film prize at the ITB
- Sixt is named the best holiday car rental offer on island Majorca

Let me finish with my initial words while facing the upcoming challenging year 2009: Now less than ever!



Messages from the new Sixt countries

SIXT SYRIA

Michael Krikken.

Franchise Operations Manager



the routes of Christianity. Sixt Syria started in October 2008 as the first professional car rental company with international standards offering an attractive fleet of

Together with Sixt – Discover

the latest Audi, BMW and Nissan-Models. The locations are close to the historical city centre in Damascus Downtown.

Already after three weeks of operations Sixt Syria will launch a second flagship store in the financial and business district of Damascus. Having longlasting experience in the travel industry Sixt Syria will become an attractive partner of all of us to provide outbound business into the Sixt network. Talal Al Refaai, CEO: "We are happy to join such a professional and strong international network which we can contribute to and benefit from, that is why we are looking forward meeting you at this years event.

SOUTH AFRICA

Nils Mollv. Franchise Operations Manager



At the Cape of Good Hope with Sixt. We are very happy to announce that since October 1st Sixt has a new cooperation partner in South Africa.

South Africa is an exhilarating and complex country. With its post-apartheid identity still in the process of definition, there is undoubtedly an abundance of energy and a sense of progress about the place. The infrastructure is constantly improving and the climate is kind. With over 40 stations countrywide and up to 6,000 cars Sixt has a perfect coverage of whole South Africa. All stations are located conveniently in downtown areas and at the airports. With our new strong partner Sixt is well prepared to welcome a rising amount of customers - business and leisure - to this amazing country. To explore South Africa the customer can choose from a wide variety of cars - from Nissan, and Toyota to Volkswagen, Mercedes and BMW. A 24h roadside assistance is available throughout the country so every renter is on the safe side.

SIXT SUDAN

Michael Krikken,

Franchise Operations Manager

 $\mathbf{\Gamma}$ xperience the sleeping giant. Starting **L** from January, 1st 2009 you are also able to rent with Sixt in the capital of Sudan, Khartoum.

Make your experience of a unique mix of Arab and African culture in the heart of an undiscovered country while renting a car with Sixt on international standards.

Sixt took the right choice with "Golden Arrow", which officially represents Toyota in Sudan to grow strongly by delivering a splendid service to likewise local and international customers...

SIXT KOSOVO Henrike Becker. Franchise Operations Manager

Voung and dynamic – Sixt Kosovo. Sixt will also start in December 2008 in Kosovo, the youngest country within Europe, just this year celebrating independency. We are going to welcome customers at Pristhina Airport and Downtown with an attractive fleet. In particular we are happy to announce that MCM Travel, one of the biggest travel agency chain in the market and official representative of Austrian Airlines as well as Malev will not only assure quality but also deliver high level rent a car services.!



SIXT KUWAIT

Michael Krikken. Franchise Operations Manager

C unny beaches and full wallets – Kuwait. **J** With Kuwait Finance House (KFH) Sixt found the probably strongest financial partner in Kuwait, already serving more than 7000 leasing customers. Sixt will re-launch its car rental presents with KFH in Kuwait starting from January, 1st 2009. The fleet will include the largest variety car rental companies can offer in the region consisting of Tovota, BMW and also Porsche cars.

SIXT NEW CALEDONIA

Kevin Teng, Operations Manager, Asia Pacific

C ixt expands to the South Pacific. Looking \mathbf{J} for an unforgettable holiday experience? Sixt is already awaiting you in New Caledonia, one of the most beautiful areas in the South Pacific. In October 2008 we signed up our new franchisee in New Caledonia, a beautiful island in the heart of the South Pacific. With Sixt, Frederick Flegel owner of the new franchisee aims to be the leading provider offering its services to international and local customers.

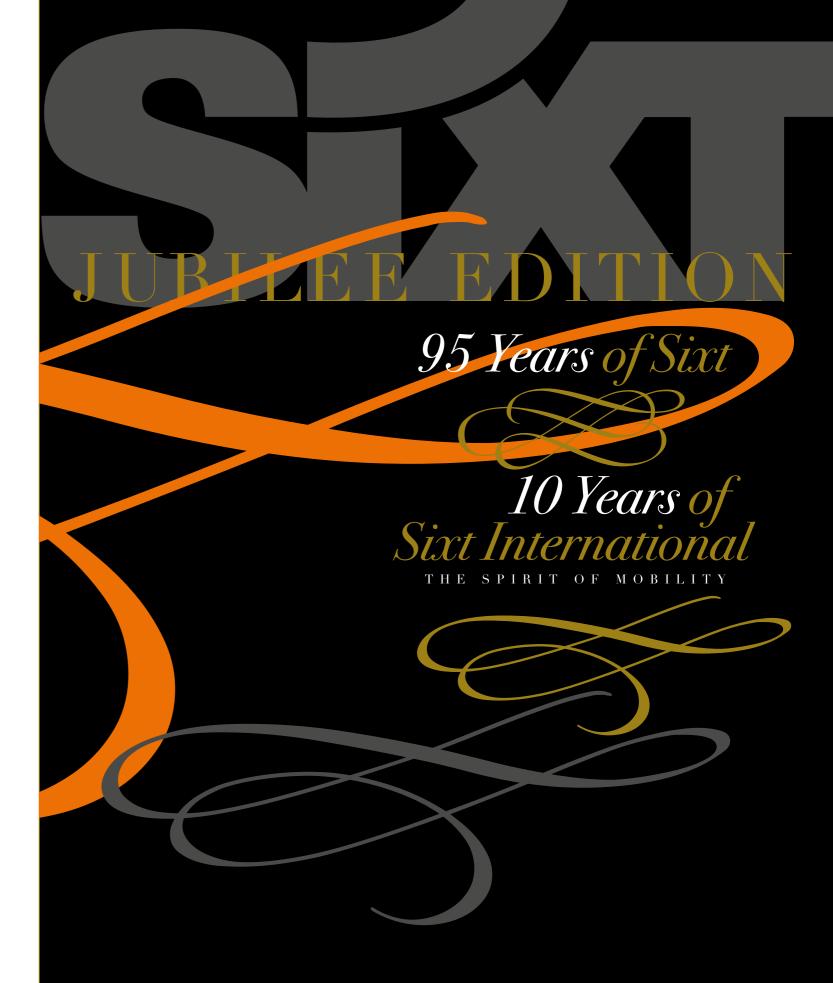
Frederick has been operating the rental business under the brand A5 since 1996 to cater to self drive customers in the leisure segment.

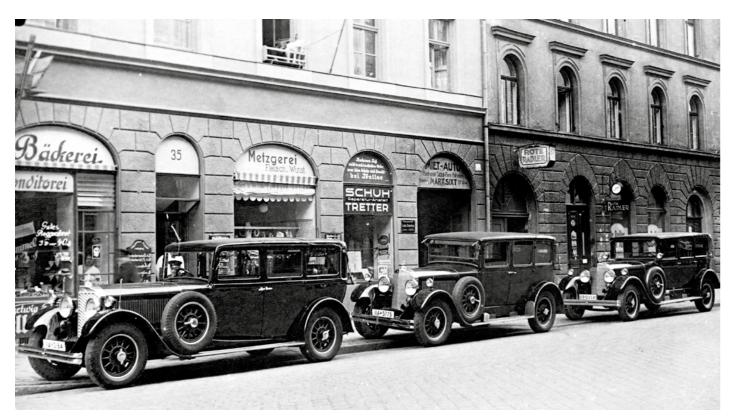
With close to 100 vehicle ranging from compact to 4WD, Sixt in New Caledonia is present in the capital Noumea and at the international airport. Frederick explains that a total dedication to the customer, quality of service and the company's desire to always evolve are the key success factors.

With visitors mainly from Europe, Sixt New Caledonia can now reach out to an extended customer base globally, and will certainly grow to be the leading car rental player in no time.



our Jubilee Edition of 95 Years of Sixt and 10 Years of Sixt International, celebrated 2007 in Castle Fuschl, Austria





Seitzstrasse in Munich, 1912

Once upon a time ...

BY REGINE SIXT

... in quiet moments, which I spent with my most respected and beloved late father-in-law at his farm in the Bavarian mountains, he used to tell me stories about the history of the Sixt family which then sounded to me like a fairy tale. At the beginning of the century apioneer in his days, Martin Sixt, living in Munich had a vision to build up a service on wheels. He founded the "Bavarian Traveller Service" back in 1912. A true mind of pioneer and venture was the pre-requisite for the establishment of Bavaria's first carrental service. This involved the acquisition of a Deutz Landaulet de Luxe for an equivalent of whatis about DM 150,000 today. In August 1914 the rent a car business was entirely deprived of its basis because all the drivers and cars were drafted. The war lasted four years, until 1918, rather than four months as originally was expected. The result was poverty and depression.Martin Sixt's great wife Rosa opened a coffee house in former

Herzog-Rudolf-Straße, today Seitzstraße, which soon became the central meeting point for motor car owners and drivers during the war.Seitzstraße remained the Sixt Headquarter until 1983.Young Hans Sixt went to England and then emigrated to the United States totally on his own and without any money. Already in these days he had established connection to the leading travel agencies of the world, Thomas Cook and American Express. "But I felt obliged to go home to serve my country", Hans told me.When the tourism started again the relationship to the travel agencies of the world began to show results. "Imagine Regina, Rosa sold her coffee house in 1919. The funds were enough to reinstall the Sixt car rental business. The firm even bought the whole building in Seitzstraße. The business and dwelling building situated in thecentre of Munich had a history of its own: In former times it was a Franciscan monastery. The former stables were and have been used up to now as service stations. "In 1919 Hans brother Josef opened an auto repair shop. Now itwas possible to convert former army cars for the luxury car rental service and to put these cars into operation. Hunger, tuberculoses and other diseases as a result of World War I took away the two children of Martin Sixt. With Hans Sixt, a true expert and graduate in auto-mechanic and English entered the firm's management. "I bought the





Martin Sixt

8-cylinder Isotto Frascini and the grand 6-cylinder Renault, and from1929 on, Mercedes cars were exclusively used. The business was risky because of the great depression of 1929 and the devaluation of money the tourism from the United States decreased drastically.""Still the situation in Germanywas desperate. We had 10 million unemployed people. I discussed the situation with Henry Ford senior, when I took him to the Oberammergau Passion Players in one of



"We were the first

car rental company

which rented cars

Believe me or

from Gibraltar

them up from

throughout Europe.

not, we delivered cars

to Oslo and picked

Nice and Barcelona."

Hans Sixt

the legendary Model T fords. The drama really started when Hitler rose to power in 1933. Our cars could only be used by the Ministry of Foreign Affairs and believe me the Emperor of Japan, the Prince of Wales and the Begum have been sitting in my car." The booming of the company caused by Olympic Games in1936 was stopped by the boycott against Germany and had devastating effects upon the renta car business and tourism. In 1938 all the Sixt cars were confiscated by Hitler's troops. My father-in-law had to enter the army. "In spite of the desperate situation I married the most beautiful woman of the world, Erika, your wonderful motherinlaw. While I was in Russia, my son and your husband Erich was born in 1944 and Erika brought him back home to Seitzstraße, which happened to be during an air raid with heavy bombing." Fortunately in 1945 my father-inlawcame back home from Russian battlefields. One year later with the help of the US military government he created the businessmen Mo-

tor Pool. A good chance, too, was to rent "Exporttaxis", (which were to be paid in dollars) to members of the US Army. In 1948 Hans Sixt operated more than 1700 of such ETs. The foundation of a branch for higher standards - the Sixt Limousine Service - turned out to be very successful. It wasused by such prominent peoples like Kirk Douglas, Greta Garbo, Marlene Dietrich. Sixt Limousine service continued growing and in the fifties he already owned 45 cars with chauffeurs. The company was then calledAuto Sixt. "We were the first car rental company which rented cars throughout Europe. Believe me or not, we delivered cars from Gibraltar to Oslo and picked them up from Nice and Barcelona." All over this time Hans Sixt was assisted by his lovely wife Erika. In 1958 the self drive vehicle branch had already more than 80 cars. The Sixt family seemed to be a synonym for success. In 1969 my husband Erich Sixt entered the management of the Auto Sixt. The story of success began ... "

Sixt has been renting cars ever since cars have been rented. A public company but managed by the Sixt family from the very beginning.

1912 Starting with only seven vehicles in downtown Munich Martin Sixt founds Europe's first car rental company, "Sixt Autofahrten", with Mercedes already as it's flagship.

1927 Martin Sixt hands the reins over to his son, Hans Sixt, who in 1943 loses almost his entire fleet as a result of confiscation.

1945 With just three cars which he had hidden in a stable, Hans Sixt founds "Auto Sixt".1967 "Auto Sixt" becomes the first German car leasing company.

1969 Erich Sixt, the current CEO, enters the business, now in it's third family generation.
1979 Sixt creates an international limousine network in five continents and 55 countries.
1980 Regine Sixt starts signing contracts with major tour operators, airlines, worldwide travel agency and hotel chains.

1982 Sixt is the first company to start it's own Corporate Credit Card Program.
1986 Sixt goes public and is now listed on the German Stock Exchange. Erich Sixt becomes chairman of the board of Sixt AG.

1994 Sixt becomes the No. 1 amongst German Car Rental companies. Sixt starts a preferred cooperation with Lufthansa German Airlines and becomes a partner of the Lufthansa Miles&More-Program.

1995 Sixt invents the CarExpress Service by using Self-Service terminals in all German airports and confirms its position as the innovation leader in the car rental industry.

1997 Sixt goes Europe! The Sixt brand enters the markets of Switzerland, Austria, France, the Netherlands and the United Kingdom.

1998 Sixt goes Global and kicks off the Sixt International Franchise System, managed by Regine Sixt, Rüdiger Proske and Detlef Krehahn.

1999 The Sixt network spans the globe from Norway to South Africa, the Americas to New Zealand. **2000** Sixt starts it's own e-commerce platform offering complete travel comfort and flexibility to corporate and leisure customers.

2001 Sixt continues its expansion by opening franchises throughout the Middle East and southern Africa.

2003 Sixt enters an affiliation with Payless Car Rental, one of the leaders in the North American Car Rental Industry. 95Years 🥏

10Years of Sixt International

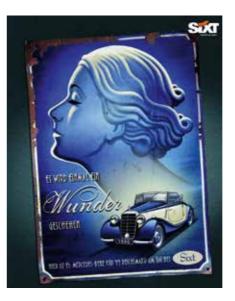
2004 "The Spirit of Mobility" stands for 160,000 cars at 3,500 locations.

2004 Sixt starts its expansion into Asia and South America by opening locations in Brazil and Thailand.

2005 Sixt goes Asia and into South America – first location ins Thailand and Brazil

2006 New franchise agreements are signed for Australia, New Zealand, Singapore, Argentina, Chile, Algeria, Belarus and Bahrain. Sixt leasing expands to now more than 20 international markets.

2007 Sixt goes China! Starting with chauffeur drive and leasing services.







Greetings

DR. KARL JOSEF NEUKIRCHEN, CHAIRMAN OF THE SUPERVISORY BOARD

Meanwhile the name Sixt has been standing for high-quality mobility services for 95 years. The company has never been satisfied with resting on its laurels: instead, Sixt has always been striving to offer innovative products that both create an additional value for our customers and impress our competitors. Our group has changed considerably, especially in the last ten years. The constant improvement of the efficiency of our fleet control, the development of our leasing activities to our second most important business activity, the expansion into the rest of Europe and the establishment of a worldwide operating network of franchise partners were major milestones that have put Sixt on the road to lasting success.

I am pleased to see that both, the company's prudent and experienced management as well as its competent and motivated staff have written a success story that cannot be seen often in Germany. I am sure that the Sixt group of companies will continue in being successful if we keep on focusing on our customers and continue to search for innovations and to constantly improve the quality of our services – then we stay one step ahead of our competitors.

The landslide victory of Tony Blair and his New Labour party changes England; Germany and Europe sink in the Oder floods; Bill Clinton is the first US President to be accused of sexual offences.



Sixt is Germany's car rental number one. 1997 is the beginning of a stunning worldwide expansion. Starting points are Austria and Switzerland. The first airline partner: Lufthansa.

CHRONICLE

8th January	The Principality of Monaco celebrates 700 years of the Grimaldi dynasty
19th February	Deng Xiaoping dies at 92 years of age in Hongkong
1st May	Tony Blair and his New Labour Party win a landslide victory in the election. The political hit word of the New Middle Class is born.
16th June	Franjo Tudjman wins the Presidential election in Croatia.
18th June	The Russian writer Lew Kopelew dies in Cologne aged 85 years.
1st July	After 156 years Hongkong reverts from British control to China.
15th July	The Italian fashion designer Gianni Versace is shot in Miami.
27th July	The German racing cyclist Jan Ullrich wins the Tour de France.
15th August	India and Pakistan celebrate the 50th anniversary of the state founding.
22nd August	Bill Clinton is the first US President in court to be charged with sexual offences against state intern Paula Jones.
23rd August	Federal President Roman Herzog opens the re-built legendary luxury Hotel Adlon in Paris Platz at Brandenberger Tor.
31st August	Princess Diana dies in Paris. Elton John stirs millions worldwide with his song "Candle in the Wind" dedicated to Lady Diana.
5th September	Mother Teresa dies in Calcutta at the age of 87 years.
7th October	Astronomers discover with the Hubble space telescope the brightest star in the Milky Way – 25,000 light years away.
2nd December	The NATO Defence Ministers decide to extend the SFOR mandate of the peace force in Bosnia.
4th December	The EU Health Ministers enact an almost total ban on tobacco advertising.
30th December	In the battle against the spread of bird flu' about 1.2 million chickens were slaughtered; four people died.

"Luck belongs to those particularly capable. There was a solidarity between East and West which found expression not just in spending money"

MATTHIAS PLATZECK, PRIME MINSTER OF BRANDENBURG in the Oder Flood disaster

Auf zu, auf zu, auf zu, auf zu, auf zu, auf zu Sixt!



OPEN, SHUT, OPEN, SHUT, OPEN, SHUT, OPEN, SHUT, OPEN, SHUT, OPEN, SHUT, OPEN, GO TO SIXT!

Advertising Agency Jung von Matt: With these lines Sixt proves once again that the very call to rent can be a creative highlight at the same time.



Sixt goes Europe in 1997. With David Coulthard at the ASTA in Glasgow

RÜDIGER PROSKE.

and Switzerland

Flood Disaster in the Middle of Europe

JULY/AUGUST Flooding of the Oder causes serious damage in the Czech Republic, Poland and Germany (114 deaths in Poland and Czech Republic). Damage amounts to 3.8 bn Euros in the Czech Republic and Poland, also 330 m Euros in Germany.

On the road to being a "Global Player"

DETLEV PÄTSCH,

CHIEF OPERATIONS OFFICER, FLEET



Back in the 1990s. Sixt laid the foundations for a successful expansion strategy. Our long-term aim was to become Europe's leading provider

of mobility services and be among the leaders in all relevant markets. We took some decisive steps toward this end in 1997, establishing our own network of stations successfully in the main letting markets in Europe. The first Sixt centers in France, the Netherlands, Austria and Great Britain opened in that year. We used strong franchise partners to break into other countries, benefiting from those partners' local expertise, while at the same time keeping business risks manageable. This twin-track approach - Sixt Corporates and Sixt Franchise - has formed the foundation for Sixt's worldwide expansion to date. We've been very successful, too: in just a decade, we've expanded internationally from around 20 countries to over 85 today.

The first steps out of Germany!

VP & DIRECTOR FRANCHISE

Sixt kicks off its international expansion by opening the first corporate offices outside Germany in Austria

Gerhard Schröder SPD becomes Federal Chancellor of the first Red-Green Government; The film "Titanic" breaks all box office records; France becomes for the first time the World Cup with a 3:1 win against Brazil.



CHRONICLE

29th January	The Oil Company Shell will not sink the "Brent Spar" platform in the North Sea but dismantles it.	
3rd February	With 4.2 million unemployed unemployment reaches its highest level in German post war history.	"I had an
23rd March	The Hollywood film "Titanic" the most successful hit of all time receives eleven Oscars.	inappropriat liaison
1st April	VAT is increased from 15 to 16 percent.	
4th April	The closing report of UN arms inspectors in Iraq: no evidence of weapons of mass destruction.	with Monica Lewinsky"
4th May	In the Vatican the Chief of the Swiss guard is murdered.	LEWIIISKY
7th May	Daimler Benz and Chrysler merge as "Welt AG".	BILL CLINTON, US PRESIDENT ON HIS AT FIRST DENIED AFFAIR WITH THE INTERN
14th May	Entertainer, singer and actor Frank Sinatra dies at age 82 years.	
3rd June	In one of the worst railway accidents 101 die in Eschede. The blame was placed in a break in one of the wheel tyres.	
30th June	The European Central Bank in Frankfurt/Main was inaugurated.	
12th July	France wins the World Cup with 3:1 against Brazil.	
1st August	The new German spelling reform comes into force.	
12th August	Swiss banks pay 1.3 bn US\$ compensation to survivors of the holocaust and to the descendants of victims.	
11th Sept.	The report of observer Kenneth Starr which accuses US President Bill Clinton of perjury and perverting the course of justice is published online.	
16th October	Cologne Cathedral acknowledged by UNESCO as World Cultural Heritage.	
23rd October	Benjamin Netenjahu prime minister of Israel (born 1949) and president of Palestine Jassir Arafat (1929-2004) sign a piece agreement in Washington. The Peace process on hold for two years in the Middle East is back in focus.	Sixt 199 the big
1st November	Mika Häkkinen wins the Formula 1 World Championship in Suzuka.	Merced

Sixt 1998 the biggest Mercedesfleet



The worldwide expansion of Sixt continues. New countries in this year: France, United Kingdom, The Netherlands, Italy, Ireland, Israel, Greece, Malta, Czech Republic. New airlines: El Al, Unitel, Air France.

Ihre Frau denkt, Sie sind auf Geschäftsreise.



YOUR WIFE THINKS YOU'RE ON A BUSINESS TRIP. AND YOU THINK SHE'S BUSY IRONING.

Equal opportunities à la Sixt: finally women can also cheat on their partner with an inexpensive renal car.

Sixt kicks off a Franchise System!

RÜDIGER PROSKE. VP & DIRECTOR FRANCHISE

Sixt starts operating a franchise system and sets the first Sixt standards for the corporate identity in Europe. Furthermore standard operating procedures are introduced for the entire Sixt network. New franchises are signed for Italy, Ireland, Greece, Malta, Israel, and Czech Republic. Simultaneously further corporate offices are opened in France, the UK and the Netherlands. Now all central European markets are managed by Sixt directly. In 1998 the network grows from 416 to 750 rental locations.

AGM 1998 DETLEF KREHAHN, VP & DIRECTOR FRANCHISE

1998 - I had just started with Sixt, moved to Munich and already received my invitation to join the AGM from Regine Sixt. Wow, I remember how impressed I was, such a big event in the movie theatre of the "Deutsches Museum" and also in Hilton Tucherpark. At the close of the convention we had the Gala-Evening in the Residenz, the Bavarian Royal Castle in Munich. I had my first encounters with the franchisees from Italy, Israel and Portugal and was deeply amazed. Thank you for giving me the opportunity and joy to participate the first & ever AGM!

Election: Helmut Kohl is voted out.

27TH SEPTEMBER SPD challenger Gerhard Schröder wins the Lower House elections against Helmut Kohl who has held office five times in a row after 16 years as Federal Chancellor. The SPD is the strongest party and forms with Bündnis90 the Greens the first red-green federal government - with a social democrat Chancellor Gerhard Schröder and a green Foreign Minister Joschka Fischer.





Sixt opens latest pre-preparation center in Europe

DETLEV PÄTSCH

CHIEF OPERATIONS OFFICER. FLEET

Service and innovation in car mobility - this was Sixt's motto when it opened its unique logistics center at Düren, near Cologne, in 1998. This 245,000 m2 site was given all the latest facilities for prepreparing and maintaining over 50,000 rental vehicles a year, including a painting line and innovative repair methods to deal with minor damage like scratches, parking scrapes and dents. This "Smart Repair" facility soon meant we could deal with minor repairs quickly and cost-effectively. So the new Center went a long way to help Sixt prepare used vehicles, while at the same time reinforcing our position as innovator in the car rental industry. We ran the Center ourselves at first, but now we've outsourced operations entirely to a logistics partner.







The Euro becomes reality; Millions of people celebrate the total eclipse of the sun; KGB Agent Vladimir Putin becomes Russian President; Tennis legends Boris Becker and Steffi Graf retire.



CHRONICLE

16th January	Edmund Stoiber becomes the new Party Chairman of the Bavarian CSU.	
23rd January	Princess Caroline marries Prince Ernst August of Hanover.	
7th March	US director Stanley Kubrick ("Clockwork Orange") dies at the age of 70.	
	Conductor and Violinist Yehudi Menuhin dies at age 82.	
24th March	In the Swiss Mont Blanc Tunnel 30 vehicles caught fire following a lorry fire. 43 die.	
	Following the collapse of the Kosovo Conference NATO begins air attacks on Serbian positions. For the first time since the second world war German troops are in the attack.	
7th May	The Bundestag says goodbye to a new right of citizens under which the children of foreigners as from January 2000 will have double citizenship.	
17th May	Ehud Barak will take over from Benjamin Netenjahu as prime minister of Israel.	
23rd May	Johannes Rau SPD is elected German Federal President.	
27th May	Serbian President Slobodan Milosevic is charged in the International Cri- minal Court, The Hague, with crimes committed in the former Yugoslavia.	
16th June	Thabo Mbeki takes over from Nelson Mandela the Office of President of South Africa.	
23rd June	The British Star Conductor Simon Rattle becomes the new conductor of the Berlin Philharmonic.	
30th June	The German tennis player Boris Becker retires.	
13th August	The German tennis player Stefi Graf retires.	
10th December	The German writer Günter Grass and "Doctors without Borders" are receiving the Nobel Prizes.	
31st December	Russian President Boris Yelzin retires. Vladimir Putin is his successor.	
	The world celebrates – arithmetically – one year too soon the Millenium.	

"Here passes the ghost of Herbert von Karajan through the rows, but we are no longer a diva"

SIR SIMON RATTLE, CHIEF CONDUCTOR OF THE BERLIN PHILHARMONIC

New countries in the mediterranean area and in africa: Belgium, Hungary, Cyprus, Turkey, Morocco, Tunisia, Spain. New Airline: KLM.

Sixt establishes European Network!

RÜDIGER PROSKE, VP & DIRECTOR FRANCHISF

Sixt goes Europe! And North Africa! New franchises are opened in Belgium, Hungary, Cyprus, Turkey, Morocco and Tunisia. With the introduction of Holiday Cars, Sixt needs a rapid presence in all important European leisure markets. Sixt opens its first office in Spain at Palma de Mallorca Airport and starts co-operations with various Spanish car rental companies to cover the most important holiday market in Europe.



Das nächste **Klassentreffen kommt** bestimmt (Mieten Sie den Bentley von Sixt)

Currency Union

1ST JANUARY European Currency comes into force. Member exchange rates are laid down and the Euro introduced as legal tender (from 1.1.2001).

Europe celebrates the Eclipse

11TH AUGUST The astronomical event of the century elates people in Europe during their lunch break: a total eclipse of the sun. It was best seen around the Mediterranean Sea.

AGM 1999 DETLEF KREHAHN, VP& DIRECTOR FRANCHISE

1999 – Now we started moving. We held this event in the German Alps at lake Spitzing in the ArabellaSheraton Hotel. As the group had grown to a total of 12 franchisees by then, we needed to meet, exchange ideas and plans and update each

THE NEXT CLASS REUNION WILL BE HERE **BEFORE YOU** KNOW IT. (RENT A BENT-LEY FROM SIXT)

The essence of the Sixt brand in a nutshell: expensive cars for everyone - also for those who didn't get ahead.

With premium vehicles on the right track to success

DETLEV PÄTSCH CHIEF OPERATIONS OFFICER. FLEET

One of the main factors in Sixt's success is the high quality vehicles we use. We first introduced top models from Rolls Royce and Ferrari in our fleet in 1999, adding cult Harley Davidson motorcycles the same year. For most of our customers, driving is more than just about getting from A to B: which is why Sixt has been offering extraordinary driving pleasure for so many years.

The reason many of our customers, especially business travelers and corporate clients, rent from Sixt is that our fleet includes the most attractive vehicles available in the market. We were quick to offer premium marques, Mercedes, BMW and Audi. Our vehicles are as good as new throughout, well-equipped, with the latest technical features and powerful engines. This above-average standard is something we have always guaranteed – and will go on doing so, however fast we grow.

other. To relax we spent a cosy evening in a small traditional country house and were surprised by Santa Claus coming down the hill and giving presents to all of us. It was cold and snowy but we had plenty of fun and a very pleasant time nonetheless, and we left equipped with lots of new information and ideas moving forward.

George W. Bush is elected 43rd President of the USA; Germany decides on a stop to atomic energy; Ex centre forward Rudi Voller becomes Federal trainer; the first German BSE cow dies.



New countries: Croatia, Poland, Slovakia, Romania, Estonia, Latvia, Lithuania, Portugal, La Guadeloupe. New Airlines: Condor, Qatar Airways, Turkish Airlines, Martinair.

CHRONICLE

19th January	The Dusseldorf journalist Paul Spiegel becomes chairman of the Central consistory of Jews in Germany.	
17th March	In expectation of the end of the world at the Millennium 900 sect members of a Christian movement in Uganda die in keeping with the Ten Commandments.	
15th June	The red-green Federal government decides on a stop to atomic energy.	
23rd June	Airbus announces the building of a super large aeroplane the A380.	
14th July	The US tobacco industry is sued for \$145bn as compensation for the deadly risk of cigarette smoke.	
25th August	Donald Duck designer Carl Bucks dies at the age of 99 years in Oregon.	
26th September	The Brazilian guitarist and co-originator of the Bossa-Nova, Baden-Powell, died ages 63 years in Rio de Janeiro.	
20th September	The massive price increase for petrol and heating oil since the Gulf War (2.06 Mark) has given rise to political crises all over Europe. In Germany the three steps in the Eco tax increase the going price even more.	
9th November	National Hero and ex centre forward Rudi Voller becomes Federal trai- ner after the candidate Christoph Daum through a hair test proved drug to be dependent.	
12th November	Lea Rabin, widow of the murdered prime minister Itzak Rabin dies ages 72 years in Tel Aviv.	
15th December	The last block of the Tschernobyl atomic energy plant is shut down.	
18th December	George W. Bush is elected as 43rd President of the USA after the democratic opponent Al Gore had given up and the Supreme Court of Florida ended its week-long struggle with the vote count with its aged counting machines.	
20th December	Only now is it known that at the beginning of November BSE was discovered in a cow in Bavaria. By the end of 2000 there will be seven officially confirmed BSE cases.	
24th December	The British car designer John cooper ("Mini Cooper") dies aged 77 years in Worthing, West Sussex.	
31st December	On New Year's Eve officially ends the second millennium based on our calculation of time.	

Computer virus "I Love You"

4TH MAY A famous virus arrived as an e-mail attachment. The file name was "I LOVE YOU.TXT.vbs". Victims using Microsoft Outlook spread the virus to everyone in their address book. The Love Bug replicated itself very quickly to countless users worldwide causing more than \$6 bn damage.

"His private personal development does not appeal to me. He is always huffing"

ULI HOENESS, MANAGER OF FOOTBALL CLUB BAYERN MÜNCHEN, OUTING NATIONAL COACH CANDIDATE CHRISTOPH DAUM AS COCAINE ADDICTED





IS IT WORTH IT VISITING THE EXPO? THE DRIVE THERE IS.

Not only a successful side swipe at the expo-hype of the year 2000, but also a self-confident statement - who measures up to a world exhibition if not Sixt?

East East East!

RÜDIGER PROSKE. VP & DIRECTOR FRANCHISE

In 2000 Sixt concentrates to expand the network in Eastern Europe. Croatia becomes a booming tourism market in Europe and Sixt offices are opened in Zagreb, Split and Dubrovnik. Further franchise agreements are signed for Poland, Slovakia, Romania and the 3 Baltic countries: Estonia, Lithuania and Latvia. In Portugal Sixt opens rental stations at Lisbon, Porto and Funchal airport ready to serve leisure customers. The network grows to more than 1000 rental locations in 30 countries.

AGM 2000

DETLEF KREHAHN, VP & DIRECTOR FRANCHISE

The first AGM where Rüdiger and I supported Regine Sixt directly. We decided by very last minute to have the 3rd AGM in Budapest/Hungary at the Budapest Hilton Westend Hotel. After the first day of presentations at the convention, we were not very comfortable at this location and consequently decided to move that night to the other Hilton Budapest Hotel, a more comfortable and representative venue. I will never forget the Gala-Evening in the National Art Gallery of Budapest which was most brilliant.



Rostock grants wishes all over the world

DETLEY PÄTSCH. CHIEF OPERATIONS OFFICER. FLEET

Customers all over the world send their wishes in to one place: Sixt's international reservations center in Rostock. The team here takes mobility requests from over 85 countries - and aims to meet all of them, as far as they can. The phones at the reservations center ring around 10,000 times a day, 24/7. This modern complex shows how far Sixt has come. Our international reservations center in Rostock opened in 2000, and has been dealing with more and more local national markets since then. Working at the center is no easy task: staff have to arrange complex products in several languages, offering solutions to meet individual customers' needs. It's no coincidence that many of the staff at Sixt's branches abroad, and many of our managers, started out at Rostock. And our international reservations center will keep on growing - just like Sixt itself.

On the morning of September 11th the USA becomes the victim of the most devastating terror attack in history. Al Quaida terrorists hijack passenger aeroplanes and fly into the towers of the World Trade Center in New York.



CHRONICLE

22nd January	The UN Climate Report forecasts global warming of 1.4 to 5.8 degrees Celsius over the next century.	
26th February	The radical Islamic Taliban in Afghanistan systematically destroys all Buddhist artefacts in their country.	
23rd May	FC Bayern Munich wins the Champions League final against FC Valencia in Milan 6:5 after penalties.	
3rd June	US film star Anthony Quinn dies aged 86 in Boston.	
16th July	Belgian Jacques Rogge is elected new IOC President.	
29th July	Lance Armstrong celebrates his third consecutive Tour de France victory.	
2nd September	South African heart surgeon Christiaan Barnard dies aged 78. He carried out the world's first heart transplant in 1967.	
9th September	The Berlin Jewish Museum is officially opened. The permanent exhibition presents 2000 years of Jewish-German history.	
4th October	Nelson Mandela opens the African continent's largest natural park, the Great Limpopo Transfrontier Park.	
14th October	Michael Schumacher becomes Formula 1 world champion for the forth time in Suzuka.	
18th October	Germany ratifies the "Treaty of Nice" covering the expansion of the EU.	
23rd October	The IRA begins giving up its weapons.	
10th November	China is accepted into the World Trade Organisation (WTO).	
16th November	Federal Chancellor Gerhard Schröder calls for a vote of confidence in the German Bundestag and links it sending German soldiers to serve in the anti-terror campaign in Afghanistan. Schröder wins the vote.	
22nd November	Harry Potter film "The Philosopher's Stone" is a box office hit.	
7th December	The Afghan Taliban capitulates in their stronghold Kandahar.	
12th December	Turkish Islamist Metin Kaplan's fundamentalist "Caliph State" association based in Cologne is outlawed.	
15th December	The leaning tower of Pisa is reopened following restoration work.	

9-11: The world mourns almost 3000 dead

11TH SEPTEMBER "Every country in every region must now decide – either they're on our side or on the terrorists' side." In his speech to Congress US President George W. Bush declares "our war on terror" against the al Quaida perpetrators linked to Afghanistan-based Saudi terrorist Osama bin Laden. Almost 3000 people died as a result of the aeroplane attacks on the World Trade Center; the Pentagon in Washington and the fourth plane which crashed near Pittsburgh. A global alliance against terror brings down the Taliban regime in Afghanistan.

"There is no alternative to this conflict, which we must and will win."

GERHARD SCHRÖDER, FEDERAL CHANCELLOR, ON 07,10,2001. FOLLOWING THE USA'S AERIAL ATTACK ON AFGHANISTAN

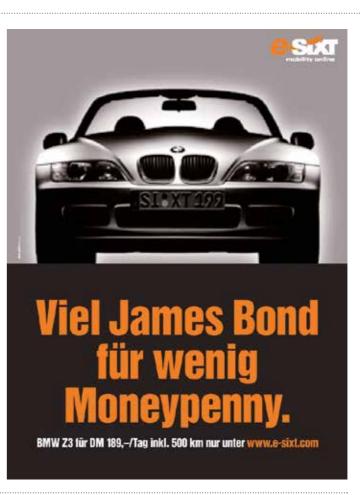
New Countires: United Arab Emirates, Oman, Lebanon, South Africa, Namibia, Botswana. New airlines: Air Dolimiti, Emirates, VARIG, Alitalia.

No AGM 2001 DETLEF KREHAHN, VP& DIRECTOR FRANCHISE

Due to the horrible tragedy of September 11th we decided to cancel the already planned 4th AGM in fall of 2001. We thought that this was not the right time for a convention including business and fun matters. It is still shocking to me that to this day everybody still remembers exactly where they were and what they did on September 11th. Later that September we experienced a very quiet and calm Oktoberfest in Munich. Nobody really wanted to go and party and the tents remained half empty.

A LOT OF JAMES BOND FOR LITTLE MONEYPENNY.

The secret service version of the Sixt brand: much car for little money.



Sixt discovers first Arabian markets!

RÜDIGER PROSKE, VP & DIRECTOR FRANCHISE

Sixt goes Middle East! More and more customers from the GCC area discover and appreciate the premium fleet of Sixt in Europe. As a logic consequence Sixt looks for a presence in the booming Dubai market and in the surrounding area. In 2001 Sixt appoints franchise partners for the United Arab Emirates, Oman and Lebanon. The Sixt expansion also continues in Africa by signing franchise agreements for South Africa, Namibia and Botswana.





Setting the strategic course for profitable growth

DETLEV PÄTSCH CHIEF OPERATIONS OFFICER, FLEET

In 2001, the used car market was weak, so Sixt looked to the future, and moved into the operational letting and leasing business. By then, Sixt was Germany's largest used car dealer, but from 2001 onwards, selling used cars became increasingly a sideline. Instead, we focused on expanding our market position as an international supplier of integrated high-end mobility services. We were also finding ourselves increasingly in demand online from 2001: our mobility platform www.e-sixt.de won us many new customer groups in the business to consumer segment. And combining digital technology with conventional letting and leasing business generated major synergies and cost benefits. Today, Sixt is still keeping well ahead of competitors by using Internet based applications successfully.

The Euro is introduced as a European currency; the German national football team wins second place at the World Cup; Nana creator Niki de Saint Phalle dies; Federal Chancellor Gerhard Schröder is reelected.



"The state protects

natural livelihoods

INCLUDED IN THE BASIC LAW FOR THE FEDERAL

and the animals."

THE ISSUE OF ANIMAL PROTECTION IS

REPUBLIC OF GERMANY ON 17 MAY.

CHRONICLE

6 January	The German ski jumper Sven Hannawald is the first athlete to win all four ski jumping competitions of the Four Hills Tournament.	
11 January	After having breakfast with Edmund Stoiber, Chairman of the CSU, Angela Merkel, Chairwoman of the CDU, announces that she no longer wishes to run for the office of Chancellor.	
15 January	The Federal Constitutional Court announces that the ritual slaughter of animals practised by Muslims is admissible on the ground of religious freedom.	
28 January	The Swedish author and inventor of Pippi Longstocking, Astrid Lindg- ren, dies in Stockholm at the age of 92.	
8 February	Germany wins second place after Norway in the medal count of the XIX Olympic Winter Games in Salt Lake City.	
	Elisabeth Mann-Borgese, co-founder of the Club of Rome and daughter of the author Thomas Mann, dies in St. Moritz at 82 years of age.	
14 February	The Kingdom of Bahrain becomes a constitutional monarchy.	
27 March	Austrian-born Hollywood producer Billy Wilder ("Some like it hot") passes away at the age of 95 in Beverly Hills, California.	
24 April	Bosnia and Herzegovina is the 44th state to join the Council of Europe.	
5 May	The current office holder Jacques Chirac defeats the ultra-right challen- ger Jean-Marie Le Pen in the presidential elections in France.	
6 May	The populist right-wing politician Pim Fortuyn is assassinated in the Netherlands. It was believed that he might have won the upcoming parli- amentary elections.	
21 May	The French sculptor and painter Niki de Saint Phalle, who was famous for her larger-than-life Nana sculptures, dies in San Diego aged 71.	
30 May	262 days after the terrorist attack on the world Trade Center, the clear- up of Ground Zero is finished.	
30 June	In the final round of the Football World Cup, the German national team coached by Rudi Völler is defeated by Brazil in Yokohama.	
22 September	The red-green government under Chancellor Schröder remains in office after the elections.	
13 October	189 people, among them six Germans, are killed during a bomb attack on the Indonesian island of Bali.	

New Countries: Slovenia, Qatar, Kuwait, Barbados, St. Lucia. New airlines: Aeroflot, Air Malta, Czech Airlines, Eurowings, Brussels Airlines.



Man muss keinen holländischen Prinzen heiraten, um in einer tollen Kutsche zu fahren. Mercedes S-Klasse günstig unter www.e-sixt.com)

YOU DON'T HAVE TO MARRY A DUTCH PRINCE TO RIDE IN A POSH CARRIAGE.

Sixt uncovers the real reason fort he wedding of the year - and also gives a recommendations in case no Dutch princes are within range; rent at a bargain.

Time to think!

RÜDIGER PROSKE. VP & DIRECTOR FRANCHISE

The effects of the 9/11 terrorism attacks naturally cause a slow down in the Sixt expansion in 2002. Time for Sixt to renovate and modernize the procedures within the franchise system. New software tools are introduced and new corporate identity concepts developed. During 2002 new franchise agreements are signed for Slovenia in addition to two very important markets in the GCC area: Qatar and Kuwait. At the end of 2002 the international network of Sixt includes 1.250 locations.

The Euro – a fierce competitor for the Dollar

1ST JANUARY Alongside the US Dollar, the Euro is the world's most important currency. It is monitored by the European Central Bank in Frankfurt/ Main and is considered to be the official curreny of 18 European states, 13 of which are EU member states.

AGM 2002

DETLEF KREHAHN, VP& DIRECTOR FRANCHISE

Not having met at this point for two years we had a lot of new partners and topics to introduce. Regine and I spent two days to see various sites and for sure all churches in and around Munich to find a proper venue for a classical concert. We stayed in ArabellaSheraton Grand Hotel in Munich, spent one evening at the famous Oktoberfest and otherwise kept very busy with speeches and workshops. Needless to say the Sixt family had grown again and for the first time partners from the Middle-East were attending. We had a fantastic time!





Sixt Autoland starts success story

DETLEY PÄTSCH. CHIEF OPERATIONS OFFICER. FLEET

In 2002, we opened Sixt Autoland, with good transport links in the North of Munich. Alongside our key strategic business areas of letting and leasing cars, Autoland took us into selling many relatively new used cars. Sixt sells mainly returns from leasing contracts and rental vehicles - prepared to a high standard, and with comprehensive warranties. Sixt Autoland has everything, from Minis to convertibles and people carriers to limousines. Our price/performance ratio is what impresses our customers particularly: they get topclass vehicles at incredibly competitive prices, with many additional services, including licensing, finance and personal delivery. The concept's success shows we're on the right track, selling over 10,000 vehicles a year on a display area of around 12,000 m2. Making Autoland a very profitable add-on business for Sixt today.



Francisco Araiza performes the Coronation Mass by Mozart.

On the occasion of the 300th anniversary of Saint Petersburg, the reconstructed Amber Room is inaugurated; the USA start war in Iraq; the avian influenza arrives in Germany; the "Roadmap" is to bring peace to the Middle East.



New Countries: Sweden, Serbia, Montenegro, Egypt, Albania. New airlines: Cirrus Airlines, Germanwings, TAP.

CHRONICLE

12 January	Maurice Gibb, singer and guitarist of the British-Australian pop band the Bee Gees, dies in Miami Beach, Florida, at the age of 53.	
24 January	Giovanni Agnelli, Honorary President of the automotive group Fiat, passes away in his villa near Turin.	
1 February	The space shuttle Columbia disintegrates while re-entering the Earth's atmosphere. Seven astronauts lose their lives.	
28 February	In the Czech Republic, Václav Klaus is elected new President in the third round of the elections.	
2 March	The Swiss yacht Alinghi defeats the America's Cup title defender New Zealand in the final regatta and is the first team to bring the oldest trophy in the world of sports to Europe.	
19 March	At the annual computer trade show CeBit in Hanover, the mobile telecommunications system UMTS and the wireless Internet access Wireless LAN are the main topics.	
24 March	Deutsche Börse AG introduces the tecDAX and the MDAX.	
3 May	Serbia and Montenegro are the 45th state to join the Council of Europe.	
9 April	US troops occupy the capital of Iraq, Baghdad. Saddam Hussein's regime is considered to have collapsed.	
30 April	Avian influenza outbreaks in the Netherlands and in Belgium. 26 million chickens, ducks and turkeys are killed.	
	The World Wide Web celebrates its 10th birthday.	
31 May	On the occasion of the 300th anniversary of Saint Petersburg, the re- constructed Amber Room is inaugurated.	
8 October	The "terminator" Arnold Schwarzenegger, candidate of the Republicans, is voted Governor of California.	
13 December	US troops find the overthrown Saddam Hussein in a foxhole and arrest him.	

Iraq War begins without a UN mandate

29 APRIL The Palestinian parliament confirms that Mahmud Abbas is the new Prime Minister. The "Middle East Quartet" (USA, Russia, UN and EU) hand their latest Middle East peace plan, the "Roadmap", which envisions the establishment of a sovereign Palestinian state by the year 2005, over to the Israeli and the Palestinian governments.

New chance of peace in the Middle East

20 MARCH The USA start the Iraq War with air raids on selected targets in Baghdad. While Germany, Russia and France are in favour of the UN weapons inspections being continued, the USA and Great Britain start the war after the expiry of an ultimatum for Saddam Hussein - without a UN mandate.

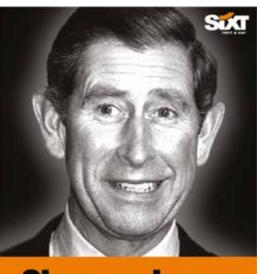
"Saintliness is not a luxury only some of us can afford, but simply an obligation for all of us. And we will attain it by loving one another."

MOTHER TERESA, NUN AND WINNER OF THE NOBEL PEACE PRIZE, IS BEATIFIED BY POPE JOHN PAUL II ON 19 OCTOBER 2003, WHO THEREBY BESTOWS ON HER THE TITLE "BLESSED

Sixt on the move again!

RÜDIGER PROSKE **VP & DIRECTOR FRANCHISE**

Sixt moves! Internationally and locally into its new headquarters in Pullach. A new base for the franchise department is created with appropriate meeting and training facilities to better serve the growing demands of franchisees. New franchise agreements are signed for Sweden, Serbia & Montenegro, Egypt and Albania in 2003.



Ohren anlegen Ministen Sie ein Custrief Z. B. ein Werzentes G.X. Galaria Sir E 95,-/Tag Initi. 500 km unter 0100/525 25 25, Kanswert "CLX Cabro"1

HAVE YOUR EARS PINNED BACK WITHOUT AN OPERATION.

There are endless reasons to drive a convertible and it doesn't always need to be to get a tan

AGM 2003

DETLEF KREHAHN, VP& DIRECTOR FRANCHISE

Once again we held this year's AGM in Munich, but the format of the conference was changed. We introduced new projects, partners and franchisees, there were a lot new things to discuss. For the last day, we decided not to continue the conference in the ballroom of the Hilton Tucherpark, but instead moved to our new Headquarter in Pullach, to introduce everybody to these new facilities and have all workshops there. The entire management team and franchisees experienced our new offices first hand. Finally, we closed the AGM with a wonderful Gala Night at the top floor of the Hotel Bayerischer Hof.





Our new headquarters: symbol of rapid growth

DETLEV PÄTSCH, CHIEF OPERATIONS OFFICER, FLEET

From a regional car rental company Sixt has turned itself into an international mobility service provider. The number of people working at our headquarters in Munich grew: we were able to spread them over a number of sites at first, but then we brought everyone under one roof in 2003. Our new headquarters at Pullach, outside the gates of Munich, shows how Sixt is growing. Over 400 people work here today; and being close together has made it much easier to communicate within the company in all departments, which shows in a noticeable increase in efficiency in many business processes. And you can still feel the special Sixt spirit also at our new headquarters. We're a successful, unconventional company, with lean hierarchies and flexible, committed staff, as anyone who visits Zugspitzstrasse can see.



2())

Jürgen Klinsmann named coach of the German national football team; first-ever free elections held in Afghanistan; Michael Schumacher wins 7th Formula 1 World Championship for Ferrari; George W. Bush re-elected by a broad majority.

> 95Years of Sixt International

New countries: Denmark, Russia, Ukraine, Macedonia, Sevchelles, La Reunion, Mauritius, Madagascar, Jordan, Brazil. New airlines: Continental Airlines, Delta, Gulf Air.

CHRONICLE

23rd January	Australian photographer Helmut Newton dies at age 83.	
6th February	Federal Chancellor Gerhard Schroder resigns as SPD party chairman.	
18th February	Europe's fastest supercomputer JUMP (JUuelich Multi-Processor) be- gins operation at the Jülich Research Centre running at five teraflops.	
29th February	Fantasy movie "The Lord of the Rings" receives eleven Oscars.	
11th March	In Madrid ten bombs planted by Islamic terrorists explode nearly simultaneously in four commuter trains, killing 190 and injuring several hundreds; the move was in response to Spain's support for the Iraq war.	
14th March	Russia's President Putin is re-elected on a 71 percent vote.	
21st March	Spaniard Oscar Freire wins Milan-San Remo road race.	
28th March	British actor Peter Ustinov dies at age 82.	
18th April	Spain's King Juan Carlos I swears in the new Socialist government of José Luis Rodriguez Zapatero (PSOE).	
13th May	The opposition Congress Party led by Sonia Ghandi comes to power in India. Prime Minister Vaipayee resigns.	
22nd May	SV Werder Bremen becomes 4-time German Champion	
23rd May	The Federal Assembly elects Horst Köhler Federal President succeeding Johannes Rau.	
	Michael Moore's anti-war and anti-Bush movie Fahrenheit 9/11 is awarded the Golden Palm at the 57th Cannes Film Festival.	
10th June	American soul singer Ray Charles in Beverly Hills dies at age 73.	
13th June	25 EU member nations hold European Parliament elections from	
10 –13 June	The conservative European Peoples Party becomes the strongest faction.	
4th July	Architect Daniel Libeskind lays the cornerstone for the Freedom Tower at Ground Zero on American Independence Day.	
•••••••	Greece wins the European Championship under coach Otto Rehhagel.	

Tsunami in the Indian Ocean

26TH DECEMBER An oceanic earthquake in the Indian Ocean near the island of Sumatra registering 9.0 on the Richter scale triggers the most powerful tsunami in history. The tsunami claims the lives of over 230,000, leaving 1.7 million people homeless. An unprecedented wave of aid and relief follows upon this devastating disaster. EU member nations alone pledge 1.5 billion Euro in immediate and rebuilding assistance, including donations of 500 million Euro from Germany.

"The tsunami disaster in Asia illustrated with incredible force how vulnerable planet earth is."

THE ACEH PROVINCE ON THE ISLAND OF SUMATRA IS NEARLY TOTALLY DESTROYED



Das Einzige, was hier klappert sind die Zähne Ihrer Frau. (Mieten Sie den Chrysler Crossfire für € 99.-/Tao inkl. 500 km unter sixt.de

More support for the Franchise World!

RÜDIGER PROSKE. VP & DIRECTOR FRANCHISE

In 2004 the franchise department is reorganized as the growing number of Sixt countries demands a new structure. From now on Detlef Krehahn takes care of franchise operations and Ruediger Proske focuses on the franchise expansion. In 2004 Sixt adds 11 new countries to the network: Denmark, Russia, Ukraine, Macedonia, Seychelles, La Reunion, Mauritius, Madagascar, Jordan, and Guadeloupe. Another important step is the expansion into South America by opening Sixt Brazil.

AGM 2004

DETLEF KREHAHN, VP& DIRECTOR FRANCHISE

After so many conferences in Munich in a row, we were ready for a change from Munich and Germany. Regine took me to Paris and we went on a site inspection for the coming AGM. Always looking for something fresh and exciting, Regine seriously said to me: "Let's rent the Eiffel tower"... and of course that where we ended up for the 2004 conference. We stayed at Hilton Arc **de Triomphe** in Paris, had a wonderful opening ceremony at **the Eiffel tower** and enjoyed another evening at the famous river Seine. I don't need to say that the final Gala Evening in French style was impressive. We had Magicians, Can-Can-Dancers and other impressive show acts.



THE ONLY THING THAT MAKES A **NOISE HERE ARE YOUR** WIFE'S **TEETH CHAT-**TERING.

Charmers don't let you know that Sixt not only has especially affordable rental cars, but firstclass ones as well.

A new chapter of expansion

KARSTEN ODEMANN, CHIEF FINANCIAL OFFICER AND CONTROLLING



After years of difficult market conditions, Sixt embarked on a phase of operational growth in 2004 which we are still continuing today. Operational group sales were up 5%, profits

no less than 21%. Our expansion abroad had gathered pace in particular. To implement our ambitious expansion plans, we had to restructure the group's finances and put them on a medium- to long-term basis. One of the first major steps towards this was in the fall of 2004, when we created profit-sharing capital of EUR 100 million maturing at December 31, 2009 and 2011 respectively. This issue was very popular with shareholders, and was quickly taken up in full. This broadened our capital base and gave us more room to maneuver. The issue was the starting gun for further financial actions to optimize Sixt's financial structure by 2006.



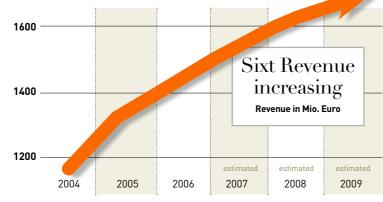
Angela Merkel becomes Germany's first female Chancellor; German Cardinal Joseph Ratzinger is anointed Benedict XVI.; Hurricane Katrina destroys the city of New Orleans; Holocaust Memorial opens in Berlin.

> 10Years 95Years

CHRONICLE

23rd January	Viktor Yushtshenko is sworn in as President of the Ukraine.	
2nd February	Boxing legend Max Schmeling dies in Hamburg at age 99.	
27th February	Clint Eastwood's boxing drama Million Dollar Baby wins 2 Oscars.	
3rd March	American billionaire Steve Fosset becomes first man to fly around the world alone without landing and re-tanking in a time of 67:01.	
2nd April	Pope John Paul II (Karol Wojtyla) dies in Rome at age 84.	
6th April	Prince Rainier III of Monaco dies at age 81, having run the government for 56 years as Europe's oldest monarch.	
19th April	Cardinal Joseph Alois Ratzinger, born 16 April 1927 in the town of Marktl am Inn/Bavaria, is made head of the Roman Catholic Church and the Vatican. Pope Benedict XVI is elected to succeed Johannes Paul II by 115 Cardinals in the fourth round of voting after an unusually brief 26-hour conclave session.	A Bavarian becomes Pope
5th May	Prime Minister Tony Blair's governing Labour Party wins third successive British parliamentary election in an historic vote.	
10th May	The Holocaust Memorial designed by American architect Peter Eisen- man opens in Berlin near the Brandenburg Gate.	.We are
25th June	Teheran's fundamentalist Mayor Mahmud Ahmadineshad wins Iran's presidential elections.	"We are pope!"
1st July	German Chancellor Gerhard Schroder calls for parliamentary vote of confidence to precipitate early parliamentary elections.	THIS HEADLINE FROM DAILY TABLOID
7th July	London is rocked by a series of nearly simultaneous bombings on three tube trains and a double-decker bus. Over 50 people are killed and 700 injured.	CAPTURES GERMANS' ELATION AND PRIDE AT THE NAMING OF CARDINAL JOSEPH RATZINGER AS POPE BENEDICT XVI.
29th August	Hurricane Katrina destroys the city of New Orleans.	
22nd November	CDU/CSU party chairwoman Angela Merkel becomes Germany's first female Chancellor, leading a Grand Coalition with the SPD.	





New countries: Thailand, India, Pakistan, Mongolia, Saudi Arabia, Norway, Iceland, Finland, French Guyana, Domenican Republic, Costa Rica, Bosnia & Herzegovina. AirBaltic, Air Berlin, Air Partner, Cathy Pacific, Darwin, Austrian Airlines.



FOR THOSE WHO DON'T HAVE TO HIDE THEIR GIRLFRIENDS ANYMORE.

Sixt voyeurism at its best: in content as well as visually



AGM 2005 DETLEF KREHAHN. VP& DIRECTOR FRANCHISE

After a fabulous AGM in Paris we initially thought that there is no way we can top this conference. But Regine can always surprise me and so we had a fantastic 8th AGM in Vienna, Austria. We again had a record number of attendees with first franchisees from Asia (Thailand) and South America (Brazil) attending. We decided to extend the program now to three days to allow more time for all agenda items previously packed into two days. As we all know Regine

we couldn't stop her to add more and more topics to our convention. So by the end of the AGM we had not only a wonderful gala evening at the Kunsthistorisches Museum and nice ballet at the Opera House of Vienna. And of course we had 3 busy days with lots of new material handed out and much more exciting news and information shared



More powerful sales force generates additional growth

HANS-NORBERT TOPP,

CHIEF SALES & DISTRIBUTION OFFICER



2005 was since then the most successful year in Sixt's history, not least because we acquired new customers through reorganizing our sales. Given that Sixt's sales growth has been more on the modest

side in recent years, reorganizing our sales force and processes was essential if we were to take advantage of market opportunities in the future. Thus, we divided our car hire sales into key accounts and new customers, while strengthening leasing sales emphatically. Also, we set clear targets for every sales representative and implemented a continuous monitoring. Now we can be even more flexible and fast at meeting our customers' individual needs. Success was not long in coming either: New customer EADS booked its first rental cars from Sixt before the end of 2005. The Franco-German company is now one of our major international clients in car hire.

New hub in Singapore!

RÜDIGER PROSKE. VP & DIRECTOR FRANCHISE

Sixt goes Asia-Pacific! The biggest population and the fastest growing economies of the world are the next challenge for Sixt. In order to serve the market needs in Asia Sixt opens a regional office in Singapore for network expansion and franchisee support. In the same year the first franchises in Thailand, India, Pakistan and Mongolia are signed. Further offices are opened all over the world in Saudi Arabia, Norway, Iceland, Finland, French Guyana Dominican Republic and Costa Rica

2()(

Germany plays host to the nonstop World Cup football party, popularising public viewing and fan gatherings; Charlotte Knobloch becomes chairwoman of the Central Consistory of Jews in Germany.

95Years

New countries: Australia, New Zealand, Singapore, Argentina, Chile, Algeria, Belarus, Bahrain. Kuwait Airways, Royal Brunei, SAS, TUIfly, US Airways, Lufthansa Private Jet, Monarch Airlines.

CHRONICLE

25th January	Radical Islamic party Hamas wins parliamentary elections in the Palestinian autonomous territories.	
27th January	Former German Federal President Johannes Rau dies at age 75.	
8th February	Outbreak of the avian flu virus H5N1 Asia, contractible by human beings, on the German island of Rügen.	
5th March	Homoerotic western drama Brokeback Mountain and Chinese-Ame- rican director Ang Lee win Oscar for Best Direction at Hollywood's Kodak Theatre.	
11th March	Former Serbian and Yugoslavian head of state Slobodan Milosevic dies in prison in Scheveningen at age 64 awaiting trial.	
30th April	Paul Spiegel, journalist and Chairman of the Central Council of Jews in Germany dies in Düsseldorf at age 64.	
14th May	Minister President Kurt Beck of the Rhineland Palatinate is elected SPD Chairman, succeeding Matthias Platzeck.	
30th May	Over 5,800 people are killed in an earthquake on the Indonesian island of Java registering 6.2, leaving hundreds of thousands without shelter	
7th June	Charlotte Knobloch, chairwoman of the Munich Jewish Community, is elected to chair the Central Consistory of Jews in Germany.	
11th June	Spanish tennis pro Rafael Nadal wins the French Open in Paris, beating Swiss contender Roger Federer.	
9th July	Italy defeats France 5:3 in a penalty shootout to win the football World Cup at the Olympia Stadium in Berlin.	
9th September	Pope Benedict XVI visits his home state of Bavaria on his fourth trip abroad, touring important places in his life including Munich, the pilg- rimage destination Altöttingoder and his place of birth Marktl am Inn.	

"My emotions were all out walkies."

10Years

JÜRGEN KLINSMANN, NATIONAL TEAM COACH ON GERMANY'S EXCITING OFFENSIVE PLAY



Sixt liebt BMW weil jedes Modell ein Hingucker ist.

SIXT LOVES BMW BECAUSE EVERY MODEL IS A LOOKER. (You're a looker? Then get a look at our low priced tariffs at sixt.de)

Sixt also heads to South America now!

RÜDIGER PROSKE. VP & DIRECTOR FRANCHISE

In 2006 the number of Sixt locations worldwide grows to more than 1.600 offices. The car rental fleet of franchise partners exceeds 30,000 vehicles worldwide. New franchises are signed for Australia, New Zealand, Singapore, Argentina, Chile, Algeria, Belarus and Bahrain. Sixt Leasing expands faster and faster and introduces an international division headed by Christian Rehbein. In the same year Sixt leasing can offer more than 20 new international markets.

Germany, a summer fairytale

9TH JUNE TO 9TH JULY The 18th football World Cup was a public image success, highlighting to the world Germany's lesser-known trait of easygoingness. Coach Jürgen Klinsmann's National Team played an exciting offensive game to secure third place with a 3:1 win over Portugal, while the rest of Germany loosened up about the displaying of national symbols.

Brown bear Bruno goes to Germany

20 MAY "Bruno" becomes first wild brown bear to be sighted in Germany since the brown bear purge of 1835 after wandering across the border from Austria. Bruno, a.k.a. "JJ1", is classified dangerous and is shot on 26 June. The killing of the player unleashes a firestorm of protest throughout Europe.



Sixt & BMW signed a long term strategic cooperation agreement.

AGM 2006 DETLEF KREHAHN, VP& DIRECTOR FRANCHISE

Again we were sure that we never could top last years AGM until Regine surprised us with her idea to meet in wonderful historic Venice. First I thought it was a joke - how should deal with all logistical problems. All of Venice is surrounded by water which as you know is not orange. But when I was taken for a site inspection and saw all possibilities, I was sure that we were running for another AGM highlight. We had a record number of attendees to ever attend the conference from all of the Sixt franchise world and were able to exchange our ideas and plans in this large forum. I honestly never had so many meetings on a single workshop day. Finally we spent a most fantastic evening at a wonderful palace wearing masks on our faces.



If Sixt confesses its love to someone, then probably but not without a grain of salt as the attentive sub-line reader will notice

New rights issue successful

KARSTEN ODEMANN,

CHIEF FINANCIAL OFFICER AND CONTROLLING

Sixt continued to grow strongly in 2006, with growth rates well into double figures. Sixt shares were also flying high, as more and more investors discovered how attractive mobility companies like Sixt are.

The challenge facing us in this phase was to seize the hour and turn to the capital markets to finance further growth. With this in mind, we increased Sixt AG's share capital by 10% in May 2006, issuing new preference shares. This brought our company in around EUR 70 million and increased its equity base considerably. Since then, Sixt has been much better endowed in capital terms than our competitors in the rental and leasing business. That's one of our main strengths in this competitive market. At the same time, this new rights issue marked the completion of restructuring our finances, creating the foundations for further growth.



The German World Championship parties continue with the handball and women's football teams; Federal Chancellor Angela Merkel makes environment protection and aid for Africa to the most important topics at the G8 heads of state.



"I had to clarify this"

HENRY MASKE, GERMAN HEAVYWEIGHT BOXING CHAMPION, ABOUT HIS SUCCESFUL

REVENGE AGAINST VIRGIL HILL AFTER

A TEN YEARS BREAK

CHRONICLE

1st January	Germany takes up Presidency of the EU European Council for six months and Presidency of the G8 states.	
	South Korean Ban Ki-moon takes over the position of Secretary General of the United Nations from Kofi Annan.	
8th January	As a result of a dispute with Belarus Russia interrupts natural gas deliveries to Germany, Poland, the Czech Republic, Slovakia and Hungary via the Drushba pipeline.	
9th March	The EU undertakes to reduce emissions of global warming gases by one fifth of the 1990 level by 2020.	
	The German Bundestag votes to dispatch Tornado planes to Afghanis- tan. As a result al Quaida posts terror warnings on the internet.	
31st March	After a break of over ten years Henry Maske unanimously wins his revenge fight against Virgil Hill on points. He then declares his final retirement from boxing.	
6th May	Nicolas Sarkozy (UMP) becomes French head of state.	
25th May	The Grand Coalition in the German Bundestag votes to reduce corpora- te taxes in Germany.	
8th June	The G8 summit meeting in Heiligendamm finishes. Federal Chancellor Angela Merkel has successfully managed to put the issues of climate protection and aid for Africa on the agenda of the world's most power- ful politicians.	
16th June	The world's largest exhibition of contemporary art, the documenta 12 in Kassel, is opened.	
28th October	Cristina Fernández de Kirchner wins presidential elections to become Argentina's first female president.	

FAIRY TALE I: German handball world champion

4TH FEBRUARY Fans all over Germany celebrate the 29:24 victory in the final game against Poland in Cologne with fireworks and the German national flag. After a triumphal procession the German national handball team achieve a happy end to their winter fairy tale. Just six months after the national football team the handball heroes plunged a whole country into world champion euphoria with their 3rd world championship title after 1938 and 1978.

FAIRY TALE II: German women's football world champions

30TH SEPTEMBERThe German women's national team become world champions for the second time and the first team in the history of the world championships to successfully defend their title. In a dramatic final in Shanghai DFB coach Silvia Neid's team won 2:0 against fourtime South American champion Brazil. The German women also achieved the feat of becoming world champions without conceding a single goal.



Opening of the BMW World. Regine Sixt and the Prime Minister of Bavaria, Günther Beckstein.

New countries: China, Moldova, Panama, Nigeria, La Martinique, St. Martin, Libya, Kenya, Ghana, Armenia. New airlines: China Airlines, LAN Chile.



WHICH PEDESTRIAN ZONE, OFFICER?

Caused by driving in an affordable convertible and used as an excuse for various traffic offenses:beautiful hair (in front of the face).

Expansion to China!

RÜDIGER PROSKE, VP & DIRECTOR FRANCHISE

Sixt kicks of its operations in China in May 2007. What a step to enter markets like Beijing or Shanghai; cities with higher populations than some of the European countries. Main products in China (as in India) are chauffeur drive and leasing services. The Sixt franchise system has to be adjusted in various aspects to support the Asian markets more efficiently. New franchise agreements are signed for Moldova, Panama, Nigeria, Martinique, Libya, Kenya, St. Maarten and Armenia. ... and the success continues...

AGM 2007 DETLEF KREHAHN, VP& DIRECTOR FRANCHISE

10 years of Sixt International - what an experience! For this special anniversary we thought that we have to come back to our roots, back to Munich. We will start out 10th AGM in Fuschl, Austria and get cosy but will end in Munich with workshops in our headquarters again. 10 years of Sixt International – we all have for sure achieved a lot, but there is even more to do and a long way ahead. Be ready and join us in December 2007 to take off for to a great start into 2008. Reviewing all of the 10 AGMs I cannot write these lines without saying "Thank You" to Regine Sixt and all other colleagues in the Sixt team. It is always nice to feel the spirit and teamwork in the days leading up to the AGM when everybody works hand in hand. Everybody can feel that there is a special spirit which keeps us ready for each year's convention. I can't wait for the first

preparations for 2008.

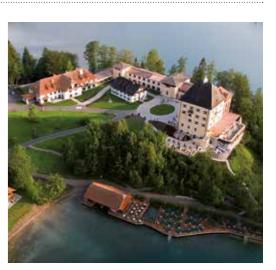
High-performance vehicles with forwardlooking systems

DETLEV PÄTSCH, CHIEF OPERATIONS OFFICER, FLEET

Sixt leads in innovation in car rental. Our corporate colors, orange and black, stand for ever-new services and today's power sources: which is why economical diesel vehicles make up more than 50% of Sixt's fleet.

The public debate about alternative power sources is hotting up, be it because of rising fuel prices or increasingly noticeable climate change. So, in 2007, we took the initiative: we offered our customers in Germany a natural gas fleet for the first time, with 1,000 VW Touran EcoFuel models, and hybrid cars to our customers in the UK.

These vehicles help our customers make considerable savings: LNG car users can cut their fuel costs by 30-50% compared with diesel and petrol cars. Forward-looking, cost-effective fuel systems in car hire - another innovation from Sixt.



Happy Birthday!



Dr. Olaf Göttgens

VICE PRESIDENT BRAND COMMUNICATIONS MERCEDES BENZ

When Martin Sixt established the company "Sixt Autofahrten und Selbstfahrer" (Sixt Car Drive and Self-Drive) in 1912, he began with 7 cars - Mercedes was present from the very beginning. After the replacement part supply for foreign cars became very difficult towards the end of the 20's, Hans Sixt decided to rent only vehicles of the brand Mercedes. It is therefore a very close, historically-grown cooperation that connects Sixt and Mercedes-Benz with

each other. Today Sixt is one of the leading car rental companies in Europe and the Number 1 in Germany. Well done, that you have the courage, time and again to present surprising and unusual communication activities and thus bring attention to our products!

We at Mercedes-Benz are pleased and also proud, that we still today – 95 years after the formation of the company, 10 years after the internationalization - have such a positive and amicable partnership with Regine and Erich Sixt. Mercedes-Benz heartily congratulates the Sixt Autovermietung to your anniversary!

Petra Hedorfer

CHIFF EXECUTIVE OFFICER. DEUTSCHE ZENTRALE FÜR TOURISMUS

The German National Tourist Board (GNTB) and Sixt have been close partners for many years. Bavarian-based Sixt became a member of the GNTB in 1994 and has been firmly enshrined in its marketing mix ever since. The characteristic black and orange corporate colours of Sixt are often a dominant feature of GNTB trade fair stands and at other events and promotional activities of the GNTB around the world.

One of the most impressive occasions was the opening ceremony of the 2005 ITB, the world's biggest travel fair, when Germany featured as the official partner country in the run-up to the World Cup and Sixt took centre stage.

Historically, Germany has had a strong reputation around the world for developing and making cars. Today it is the attractiveness of a country as a travel destination that defines its image. With this in mind, Sixt International is forging a number of links through its global sales



and marketing network - often undertaken as joint activities with the GNTB's foreign representative offices. Its product represents excellent service and customer focus in "Destination Germany". The Sixt fleet is proof of the recognised quality of German engineering.

Sixt thus acts as an ambassador for Germany in a variety of ways and its alliance with the GNTB is a great example of private-public partnership.



Thierry Antinori

VICE-PRESIDENT MARKETING. SALES & PRODUCT DEVELOPMENT LUFTHANSA

We congratulate Sixt for the 95 years of success and 10 years of Sixt International! Sixt differentiates itself through quality and customer orientation. Sixt can look back on a long tradition of innovation and trend-settings in the car

rental world, that's why we at Lufthansa are proud to be a partner and mutually agreedpreferred partners!

In a lot of businesses and also the rent a car business you can copy- by the way as an airline you can copy a lot of things - the products, you can buy the same cars (or the same planes), but you can never copy two things: brand & people.

The Sixt people beginning with the family Sixt are wonderful and customer oriented people, making Sixt a distinctive premium brand. I am personally convinced, that the great success of Sixt will continue to grow globally over the next 95 years!



Ludwig Willisch

VICE PRESIDENT AREA GERMANY. BMW The name Sixt stands for individual mobility services. It also stands for unconventional and provocative advertising. And in Germany, Sixt is a name synonymous with successful auto rentals. The company was the brainchild of Regine and Erich Sixt, whose energy and entrepreneurial foresight ultimately turned it into the global, listed corporation it is today. Currently Sixt AG enjoys growth and success around the world.

Sixt loves BMW. Strong ties between the two Munich-based companies mean that both of them benefit from their pan-European partnership. We continue to wish Sixt AG every success and strong growth in future. We look forward to our continuing cooperations.





95Years 🧹

Dr. Michael Kern

DIRECTOR BRAND SALES & MARKETING VOLKSWAGEN

For the double anniversary in this year, I would like to offer our sincerest congratulations from Volkswagen to your company as well as to all employees. 95 years as a mobility service provider, 10 years of these internationally, attest to a successful, effective corporate policy of offering your customers innovative, high-quality cars, as models of Volkswagen, at attractive prices. As the market leader, you support technical innovations for cars at the same time. As a current example, I'd like to mention the rental of 1,000 especially environmentally sound Volkswagen Touran with natural-gas engines. With my congratulations, I would also very much like to express my thanks for the present cooperation and hopes for an ever-growing cooperation. Furthermore, I want to express my wishes to the Sixt AG to continue with the greatest possible company success - both in the German locations as well as in the international markets.



⊃ 10Years

Charlotte Knobloch CHAIRWOMAN ZENTRALRAT DER JUDEN IN DEUTSCHLAND

The double anniversary -95 years of Sixt and 10 years Sixt International – is not

only a happy day for the German company, but also for the Israeli cultural communities in Munich and Upper Bavaria. Sixt has always combined a successful entrepreneurial spirit with sociopolitical responsibility. This was impressively evident recently by the outstanding dedication of Sixt in support of the new Jewish Center in Munich. I congratulate the company with all my heart to this double anniversary and wish continued success and all the best for the future!

Happy Birthday!



Dr. Gunter Thielen

CHIEF EXCUTIVE OFFICER. BERTELSMANN

95 years of Sixt and ten years of Sixt International - we, the Bertelsmann team, would like to sincerely congratulate Erich and Regine Sixt and all their staff members on the occasion of this double anniversary.

Sixt is synonymous with almost a century of entrepreneurial passion, first-class service and, last but not least, an extraordinary pioneering spirit – if you consider that Sixt was already renting out automobiles before Henry Ford produced the first Tin Lizzie, you realise what a long time 95 years really are. We at Bertelsmann are very happy to have been closely cooperating with Sixt for more than ten years. Sixt is our most important supplier when it comes to leasing cars, and every day, up to 100 of our staff members rent Sixt cars in Europe alone. Being an international enterprise, we appreciate a partner with whom we can reach (almost) any target - and a company that is also aware of its social responsibility at all times. We wish Sixt ongoing success and all the best for the future!

Ingvar Sviggum

VICE PRESIDENT, EUROPEAN SALES OPERATION, FORD

Our good and pleasant cooperation with Sixt lasts as long as I can think. What we amongst others highly appreciate is the reliability and the pronounced spirit of partnership in our cooperation. We cordially congratulate Sixt on the outstanding position of first class mobility provider throughout the world and are looking forward to deepen even more our proven and tested partnership.





Martin Brandenbusch

DIRECTOR PRODUCT. SERVICES AND MARKETING COOPERATIONS DEUTSCHE BAHN

On the occasion of 95 years of Sixt / 10 years of Sixt International In the name of Deutsche Bahn, congratulations and compliments for this remarkable achievement. 95 years of Sixt / 10 years of Sixt International are complemented by a third anniversary: 15 years ago, Sixt offices were opened at all major ICE railway stations. This service has rounded off the services along the mobility chain of our customers. Together, we also have launched special services for our premium customers, with our customer-loyalty card BahnCard serving as a "ticket" to the automotive world.

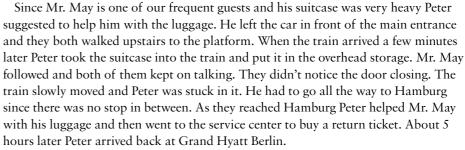


HH AHMED BIN SAEED AL-MAKTOUM, CHAIRMAN AND CEO EMIRATES, MEMBER OF THE ROYAL FAMILY OF DUBAI, WITH REGINE SIXT

Fred Hürst

AREA VICE PRESIDENT HYATT INTERNATIONAL

On a sunny spring afternoon the bellboy Peter accompanied our special guest Mr. May with a Sixt limousine to the central station. Usually, it would have taken Peter about five minutes to reach the station by car and another five minutes to come back to the hotel. The traffic wasn't bad so they reached the central station on time and Peter helped Mr. May with his luggage.





95Years





Henry Hasselbarth

VICE PRESIDENT NORTH AND CENTRAL EUROPE. ERMIRATES

From the outset, Emirates' vision was to develop an international premium airline to connect people to their destinations quickly and conveniently. Over our 20 years of commercial operations inGermany, we became synonymous with airline innovation, from service standards like complimentary chauffeur service to seats and from catering to onboard entertainment. Today, we offer German travellers a global route net of over 90 worldwide destinations and perfectly meet their travel needs, whether they are flying Emirates on business or pleasure. We will continue to focus on innovation, quality and customer service. That applies also for our partners. Therefore I appreciate the many years of close and successful collaboration with my friend Regine Sixt and her team in six countries and on three continents with the Emirates complimentary chauffeur-drive service for First and Business Class passengers. I am more than happy to see that Sixt and Emirates have the same high quality approach.

Happy Birthday!



Alfred Weiss CHAIRMAN DEUTSCHE AIDS-STIFTUNG

For more than 30 years our professional and social paths have crossed. With deep respect I was able to follow the development of your company within this time. Your brand policy is unique in Germany. It is today like it is with Coca-Cola worldwide: If somebody would put an orange and a black line on a wall, probably every child in Germany would associate it with your company. I wish you and your employees many more successful years.

Jürgen Fischer

PRESIDENT COMMERCIAL OPERATIONS. HILTON INTERNATIONAL

In 2008 we will celebrate the 10th Anniversary of "Drive away with Sixt. Dream away with Hilton." the motto of our travel partnership, since Sixt became preferred partner of Hilton in Germany initially and subsequently in Europe & Africa. In addition Sixt has a global partnership

> with Hilton's Family of Brand customer loyalty programme HHonors. We are very proud of this long and fruitful relationship and want to thank the Sixt team for the loyal and great support, which makes this one of the most successful partnerships. This partnership

opens doors for a multitude of opportunities and has a major synergy effect for both organisations and their customers. We are now operating together in many countries around the world, with Sydney, Australia

being the latest market entry in 2006. Sixt and Hilton have a lot in common. Both put the customer into the centre of their activities, both want to be known for outstanding service and quality, both believe in recognizing customer loyalty and build and implement new technology to achieve these goals. This is not new, it goes back for decades, for example: Sixt was the first company with wireless sets in their taxis and Hilton the first hotel company with TV sets in all hotel rooms. Both companies adapt early to new market trends: Sixt, being the first to have agencies at airports and Hilton being the first to have airport hotels. Both companies drive to expand globally be it directly or with powerful Franchise partners: Sixt recently entered Australia and Hilton with its brands is very aggressive in expanding in Central Europe but as well in India, China and other emerging markets. The whole Hilton team would

like to congratulate Regine, Erich and their team members on the 95th Anniversary of Sixt, what a journey that started in Munich in 1912 with seven cars.



Ralf Teckentrup

CHIEF OPERATING OFFICER AIRLINE GERMANY MEMBER OF THE BOARD OF THOMAS COOK AG

Airports and control centers of airlines belong to the best protected areas and can be reached only through the most stringent security measures that can be imagined. In the control centers, the executive management offices are guarded the best - only with an appointment can one get past the pack of assistants! You may ask what this has to do with Sixt? Well, in my career I have learned to know and appreciate only one person who has accomplished this feat and has managed to fight her way to

the executive offices without an appointment to do business there: Regine Sixt. This story characterizes the long standing cooperation with the Sixt AG: things that seem impossible are made possible in order to promote business. To the advantage of both sides! On this note I would like to wish you a successful meeting at Schloss Fuschel. Regine, Erich and I, we have also our private anniversary – a quarter of a century of a vital friendship. Thus, much is given to me – for a hug and wishes. Keep further your manegers dexterity! Care for your health! Dedicate further attention to the art! Vou are the pioneers of culture, equalls, with the history of civilisation.



Sevilay Gökkaya

DIRECTOR MARKETING & PR. HYUNDAI GERMANY

Our partnership with Sixt during the World Cup 2006 was characterized by a strong and eye-catching campaign that pushed both brands. About 2.000 Hyundai Sixt cars were on the street, common marketing measures in the internet, on flyers and at big German airports supported the successful appearance. The co-operation in 2006 was a first step to a hopefully long and fruitful relationship between Hyundai and Sixt. We are looking forward to it!

Jean Remy von Matt CEO. JUNG VON MATT AG

I have gotten to know many companies from the different branches during my 30 years as an advertising consultant. But noone thinks and acts so innovatively, demands creativity and drives like Sixt



Ron C. Jakubowicz

MEMBER OF THE EXECUTIVE BOARD OF GOVERNORS OF THE HEBREW UNIVERSITY OF JERUSALEM

With its more than 24,000 students enrolled, including 12,000 undergraduates, 7600 master's degree students, 2,600 doctoral candidates, and 800 at the Rothberg School for Overseas Students the Hebrew University of Jerusalem is one of the world's leading academic institutions. After its foundation in 1925 the Hebrew University of Jerusalem continued to grow with the addition of new buildings, establishment of new programs, and recruitment of outstanding scholars, researchers and students, in fulfilment of its commitment to excellence. Such an outstanding development needs strong partners. Especially over the last few years the Hebrew University of Jerusalem experienced Sixt AG as a generous and committed donator who supports sustainably the Hebrew University of Jerusalem. In the light of our strong partnership it is our pleasure to wish Sixt AG future success and growth. We are looking forward to increasing our cooperation and friendly relations.





→ 10Years





Michael Aufhauser

The Aiderbichler and Michael Aufhauser would like to sincerely congratulate the Sixt AG on its 95th birthday.

The contact to Regine Sixt goes back to the year 1972. At the time, Michael Aufhauser was involved in tourism and Sixt rent a car was already a worldwide company and a real role model. It is inconceivable that this already successful company from that time has been unremittingly growing and strengthened.

We at Aiderbichler are above all impressed by the company culture. The brilliant innovations do not only benefit a successful company, but also children in need and the many projects for people. We are all the more pleased, that Regine Sixt also cares for suffering animals, like in every area. She notices frailty, even a "black sheep", and takes action.



Karisma Kapoor, Famous movie star in India and wife of Sunjay Kapur

Said Dr. Surinder Kapur

CHAIRMAN AND MANAGING DIRECTOR SONA GROUP

As leading Asian player in the automotive components business, it was the Sona group's endeavor to launch the full range of mobility products under the ,Sixt' brand as world wide, "Sixt" embodies the "spirit of mobility". Our Mission is to be the leading vehicle rental and leasing company in India by 2010. Already after one year of operation fleet could be increased to more than 1000 cars, both renting and leasing. India is one of the fastest growing economies in the world today with still largely untapped business and tourism potential. Sona Mobility Services will herald a new era in terms of customer loyalty in the country by providing world class service experience to Car Rental & Leasing customers by drawing upon the best practices of brand "Sixt."

"Sixt" believes in thinking global and acting local which will drive our brand strategy.





Joachim Hunold CEO. AIR BERLIN

95Years

Although the partnership between Sixt and Air Berlin has only existed since 2005, even in this brief period of time we have experienced how strong a partner we have at our side. Sixt, like Air Berlin, has accomplished a real success story. From a small business managed by one person to a successful provider of hire cars that is well-known far beyond the borders of Germany. Such parallels unite. Despite its present size, Sixt is still able to implement exciting campaigns together with us flexibly, promptly and in an unconventional way. Thanks to the interesting prices from Sixt, we are able to submit individually tailored and reasonably priced offers to our customers. In addition to the outstanding partnership, we would like to emphasise the involvement of Regine Sixt with her foundation "Drying tears". Every successful business should make a contribution in social projects. In this regard, Air Berlin supports Mrs Sixt with flights. We congratulate the company Sixt, Mr and Mrs Sixt and all employees on the company's anniversary and show our respect to them for their work. We extend our thanks for the excellent working relationship.



Dirk Gerdom

HEAD OF GLOBAL TRAVEL MANAGEMENT. SAP AG

Today it is not traceable anymore when the partnership between SAP and SIXT, both market leaders in their industry, was established but I guess the starting point must be very long ago. Nevertheless this partnership always was very successful and primarily based on mutual trust, target-oriented support and a short decision making process. Although negotiations were carried out year by year in a tough manner a fair result could be achieved always in time and partnership. In addition the entire staff at the SIXT locations in all affected countries enabled our SAP travelers to be mobile at all times. This was not always easy as not all SAP travelers were able to handle the rented can in the correct way. Using the reverse gear e.g. on a highway at a speed of approximately 150 km/h may lead to serious damages but even so the appropriate driver was provided with a new car shortly without problems, always considering fair treatment also in regards to financial terms.

designed by SAP."

Many technical improvements, which were promoted by SIXT over the last years, revolutionized the whole rental car business and also led to internal process optimization at SAP. One of the most legendary integral parts of the SIXT philosophy of course is certainly the way how car rentals are upgraded in many cases. Both, process optimization as well as given financial benefits helped SAP to increase efficiency in regards to business travel related costs during the last years. This success story surely will be continued and maybe one day SIXT's total rental car revenue, produced by SAP and other customers around the globe can be managed with the help of ERP software,

Jean Petterson

UNITED AIRLINES, PARTNERSHIP MARKETING MANAGER MILEAGE PLUS MARKETING

United Airlines congratulates Sixt GmbH & Co. on its historic anniversary and significant accomplishment. When United initially considered the Sixt to participate in our frequent flyer program, the partnership fit was uncertain. However, Mrs. Sixt and Sixt GmbH & Co. employees quickly impressed us with their extensive fleet of luxury, premium cars, their outstanding promotional activities and their extraordinary commitment to quality service. United has proudly promoted Sixt GmbH & Co as a Mileage Plus partner in our frequent flyer program for more than10 years. And thousands of our Mileage Plus members have driven the roads worldwide with Sixt.

Being a Sixtizen

How did we survive with such a speed

CARSTEN ANHALT, VP RELATIONSHIP MARKETING



Relationship Marketing with its core business units Bonus Programs, Airline Online Booking engine integrations and wholesalerbusiness has got a very long history

at Sixt. Regina started signing contracts with Airlines and Wholesalers long before the international expansion took place - and she laid the fundament for todays 100 million €revenue generated yearly in this department.

We do have the employees with the longest standing experience in this department. Out of 16 people, 5 are with Sixt for more than 10 years and can therefore profit from a strong personal network in the travel industry. Around 50 Airlines Partners and leading travel portals - from Austrian Airlines to Expedia and Travelocity - all are on the Sixt customer list. Permananently pushed forward by the obsession for success of Regine we archieved to be one of the main sources of inbound business and THE marketing platform for our international Sixt partners.

One of our special projects each year is the preparation of the AGM. Regina and her perfectionism in organising the whole event plus the input for all marketing issues keeps us busy the weeks before the events - and I'm sure this 10th AGM will be another you will remember for yout lifetime! Welcome in the Sixt family!

Our life with Regine

(Trying to keep up with the driving force)

COLETTE RICHARTZ, DIRECTOR INTERNATIONAL MARKETING

Regine Sixt is an amazing creature! Tiny as she is, with an energy, that amazes every single person that had the privilege to meet her. I personally had

my first experiences with Regina, when I was working in our US- callcenter some time ago. Normally around 7pm our time, we could be sure to receive test-calls – either requesting miles or special discounts for the specific airlines she had just signed with. And our agents got really excited, when it was again time for Reginas calls, they were prepared and had learned their airlines. What nevertheless always amazed us: 7pm EST-time was around 1am Munich time!

Having survived now many years of partnership marketing, AGM's and all other activities she bestores on us. Carsten, Thomas and myself do have some experience in coping in this extremely active environment.

Taking care of around 100 cooperation partners is a day-filling work itself, especially since these partnerships have long grown from simple mileage cooperations to alround partnerships including online integration, media deals, corporate agreements and so on.

Nevertheless the moment Regina enters the Sixt headquarters in Pullach, all this being brought to a full-stopp and millions of new ideas, projects, concepts and strategies tumble down on us and want to be taken care of.

When Regina has been traveling, we are all dunked into pools of papers, she has either stolen from the counters of the competitors, taken from airlines or found in some business papers. The first reaction, when you see this huge pile of paper edges deployed over the entity of our working desk is to sue the cleaning company for "dumping hazardous waste" - then you remember the dark haired taifun, which has just returned from her latest business trip and you start attacking this monstrous paper- Mount Everest!

Needless to say that in this "waste" some important leads, information and ideas can be found. Some can be realized- some will be realized the next day! The latter is exactly the reason, when we have been here for so long and are still excited about the speed and flexibility of Sixt!

And even the few days of vacation she allows herself, are filled for us with tons of e-mails and phone calls from far away places, we have never heard of, forwarding memo-pad filling informations, to-do's and ideas to be handled "today"! We can all confirm, that the time here

has been exciting, breathtaking and simply "great"!

We are looking forward to more exciting ideas, partnerships, concepts and AGM's in the years to come and still we know, that we will never be able to come close to the power, persistence and commitment Regina has shown us over the past 10 years!

A great adventure

ALEXANDER RAHE. SENIOR VICE PRESIDENT NORTH AMERICA



In Germany, the name Sixt is associated with one thing - car rental. The brand is so ingrained in the culture that German's say "S as in Sixt" when verbally spelling a

word, as Americans say "X as in Xerox." Introducing Sixt to the North-American market has been my task for the past 2 years under the leadership of Regine Sixt. I came equipped with a vast experience from the largest international business organizations in the world, as well as the know how of the US travel industry.

I learned a lot about entrepreneurship and how to approach a market with a new product. By participating in all important trade shows and travel conferences across North America we promoted the Sixt brand to the travel industry. In cooperation with our airline and hotel partners we developed promotion activities and demonstrated additional value to our partners on a global scale and generated incremental revenue for Sixt. We worked closely with nationwide and regional travel organizations to foster our relationship within the travel industry. Due to our chairman level sponsorship with ACTE we exploited the name recognition not just in the US but globally within the corporate travel segment.

Our philosophy: "The entrepreneur creates new business". While utilizing existing contacts and expanding the market reach with traditional methodologies, but we are looking to expand into areas that are unique. I am happy to be part of the Regine Sixt team and I enjoy the ride. Thanks for taking me home and along for a great adventure. Sixt goes America.

Sorry Doctor, My Blood Must Be Orange DANIELA ERDMANN, HEAD OF ADVERTISING

95Years

I agree that it seems rather unusual to enter into a company three times. But while I was working at other companies, at an advertising agency or at a global player for asset management as marketing director, I was always missing one essential feature: fast-paced processes. I learned a lot at the other companies, but my heart always beats for Sixt. We kept in contact for 5 years, so I was very happy when Mrs. Sixt asked me to come back two years ago. My decision was easy to make. In my opinion, only in this company can you move so many ideas into reality, and only in this company you have such a fast-paced decision process. Only here, my team and I can work creatively without barriers and have fun at work. Thank you for the chance to be part of the Sixt success.

10Years of Sixt International

Years of Expansion with Sixt

KATHRY BURKHART, MANAGER WHOLESALER / TOUR OPERATORS

My experiences with Sixt began at the location where the current Sixt history began - in the small, cramped offices in the Seitz Street in downtown Munich, a far cry from our current large, modern office building in Pullach. At that time, my office was located directly beside Mrs. Sixt's, with the Reservation Center manned by one person in the same room. On warm days, we could hear the mechanics working on cars in the courtyard outside our office.

Due to expansion and the opening of more and more rental locations, the Sixt headquarters was moved to a villa south of Munich in 1985. At this time the company also went public on the stock market. Soon the villa proved to be too small, so an addition was built, thus enlarging the office space considerably. These were of course exciting times, especially being a part of Mrs. Sixt's team, to watch how the company continued to expand.

The expansion continued, and even the larger space provided in the villa proved to be too small for the company, and a new office was built across from the villa. My current position handling cooperations with our foreign partners is again located on Mrs. Sixt's floor. It has been exciting to have had Mrs. Sixt in front and in back of me throughout my many years with the company!

SIXT ALBANIA

Adriano Jance, General Manager

Tt's been a pleasure working for Sixt Al-**L** bania since 2004, and it's a pleasure to be able to tell you, how much I appreciate all the good support all the Sixt team gave me for the time being on both a professional and on a personal level.

It is not easy to satisfy all customer needs, it takes a lot of hard work to please them, especially in the period Albania is passing through, but in the end you feel proud of what you have done.

I did put and still continue to put all my efforts that our business can achieve good results for the years to come and still hope that Sixt team support will be continuous.

I take the opportunity to write to all international Sixt colleagues my warm Christmas & New Year wishes "May happiness brighten your days, and Prosperity greet you in your ways, may Success be with you ... in everything you do! Sixt Albania



SIXT ALGERIA

Hatem Ben Zarkouna, Operations Manager

When I first got acquainted to the Sixt business in 2003 during my first training in Munich for a new starting franchise in Tunisia; I have never suspected that such a commitment may last for such a while since rent a car business in my mind was not a challenging activity in comparison to other economic segments. Obviously I was not aware of what Sixt is all about.

Over time and with Sixt team support, I surprised myself getting more involved into the business once I found out how much I was learning and how good I was feeling. Indeed getting involved in rent a car business as a Sixt franchisee was not an easy matter which inevitably enhanced my capacities to keep doing better.

The same desire and challenge of being among the best helped me in being part of a second franchise opening in Algeria and gave me the opportunity to learn more about a different market.

Being aware of the fact that such opportunities have to be deserved and considering that the service business is a high growth potential sector but also very competitive, I

and worldwide leadership ambitions. In this wonderful occasion of Sixt's 10th AGM during this friendly and lovely time of season's greetings; on behalf of both teams of Sixt Tunisia and Sixt Algeria; I hope that Sixt philosophy could reach as many further places and people as possible and wish to all of you a merry christmas and a happy new year full of success prosperity and good health.



SIXT ARGENTINA

Juan José Craviotto, Chief Operation Officer

rgentina joined the Sixt family 12 Π months ago, as we started our operation in Buenos Aires on December, 2006.

Our business has grown steadily during this first year. We opened our second location in Córdoba and we are closing 2007 doubling our initial fleet. We expect to continue opening new locations and double our fleet again next year. We received constant support from Sixt headquarters, assisting and assessing us whenever needed. We participated in the Alligator Summit in Miami, last October. This was a productive meeting that helped us to strengthen the relationship among the Sixt members in America. We have a good opportunity to grow our business within our countries, with similar ways of life and cultures, and need to work together to attain this objective.

It had been somewhat difficult to grow our outbound business so far. There is a fierce competition on rates, and we were not competitive even in natural markets for us like Spain and / or Italy. The Sixt name is new in our country and we need to work on brand recognition in the next years. From Argentina we wish the whole Sixt family happy holidays and a very, very successful 2008!



Shogher Harutyunyan, **Customer Service Supervisor**

At the very first impulse I can say I feel great for being a member of a big family, of Sixt family. Thwt we have now and I feel also great responsibility because I can't let them down. And, most important of all, I do

am very proud to share Sixt know how, spirit feel happy and elated when I remember the bright orange color and the uniforms and the logo and desks, smiling and polite atmosphere that Sixt can create in its branches. In some sense I feel self-confident as the knowledge I get by working for Sixt will accompany me all my life.

I wish Sixt many many prosperous years ahead, financial and economical growth. I hope that one day all the franchise countries will strictly follow Sixt standards and Sixt will become Number 1 car rental company in the entire world.



SIXT AUSTRALIA

Alf Merlino, Managing Director

We are extremely proud to be the licence holder here in Australia for Sixt; we believe the premier rental car company in the world. While only approximately 14 months old in Australia we are excited about building the brand across this vast nation of 21 million people. The travelling Australian public is well aware of Sixt as a car rental giant in Europe & while the local "Aussie" is still learning about Sixt strengths internationally it won't be long before our roll out will make Sixt a brand name in Australia as well.

As CEO, I head a great team of people & my wish is to grow the team & the business Australia wide so that it ranks amongst the top 5 vehicle rental companies here in Australia. We have an enormous task ahead but our strong belief in the franchise & the Sixt team internationally makes us feel very positive about our future prospects going forward. It is our wish to work closely with all Sixt licensees across the worldwide network so that we can achieve the results that we all expect & need for business success locally & internationally.

I take this opportunity in wishing the entire Sixt team continued prosperity & best wishes for the next 10 years & have no doubt that as we work hard to achieve our goals, have fun along the way & enjoy this wonderful business we will all be richer in the process.

I would also like to thank Mrs Sixt for this opportunity to attend the 10th AGM & look forward to fruitful & exciting discussions during the conference.

SIXT AUSTRIA, SIXT SWITZERLAND Christoph Beisheim, General Manager



Sixt? Never heard of it??? In 1990, a car rental company was looking for temporary help students in Göttingen (in northern Germany). Although I have ne-

ver heard of the company, I applied for the job, got it and from then on I was part of an incredible success story. First the competitors only had a contemptuous smile for us, but middle of the 90's, Sixt became market leader in Germany and was on its way to being a leading international service provider.

From the beginning it was different working for Sixt, I met odd people in a very positive way. Highly motivated, all of them very proud being a member of Sixt and helping to be "ahead of the pack"... The employees have different functions but are not of different value, they are all part of the family and infected by the spirit of the company

After working in different responsibilities, I am General Manager of Austria and Switzerland since more than 4 years. The mixture of innovative products, highly motivated employees, the possibility to react in an unconventional way to the shift of the market and of course being integrated in a worldwide network, makes Sixt for me "the best Car Rental Company" I can imagine. I am, and I don't want to get too emotional, very proud to contribute my share...

So, Sixt? Never heard of it? I'm sure, nobody will say that again!



SIXT BAHRAIN Tarek Abu Abdo, Managing Director

T t is with a great pleasure to witness the ama-L zing 10 years celebration of publication in the best will organized family in the world, yes I call it family, as I didn't experience a relation well organized and friendly like this, in any of the companies during my practical life, the joy of joining this family filed my heart and brain, from the first day I joined and up to now, I still have this beautiful challenging feeling every moment I look to see the achievements of Sixt worldwide, our family is getting bigger and bigger, our strength is developing gradually, and our achievements

are well noticed all over the world; because of the best organization, planning and support we get from our headquarter Sixt, I know that we will all improve and expand in very well planned steps to reach the target of being number one in the world, after all look where we are now in our celebration of only 10 years of publication. As a member of Sixt and a part of this family. I'd like to join my name with everyone else to thank Mr. Erich Sixt, Mrs. Regine Sixt and all the Sixt family members in Pullach, for the support and help they gave us all to achieve the unachievable and looking forward where they will drive us in the coming years.

95Years

SIXT BRASIL Paulo Gaba, Managing Director



Let € celebrate!!! All the family is reunited at home for Christmas! Grandpa is 95. He tells us about all his experience in life and guides our steps. We also want to celebrate the success of the young relative, who is 10 but is already famous worldwide. We are proud that the family is growing and our surname says it all Sixt is a synonym of growth, power, globalization, trust and faith worldwide. International news that I watch immediately remind me that it might be a Sixt country and I pay attention to it. I feel like having relatives everywhere...big family in a small world.

Whenever I introduce myself I add my new surname.... I am Paulo Gaba von Sixt.



Magdalena Savkova. Corporate Director

 Λ s a franchisee for Bulgaria, it gives us a $\boldsymbol{\Lambda}$ great pleasure to be a part of the Sixt Family. For five years now we have been working together, growing together and developing together. It was a remarkable period of hard work, achievements and success.

Being franchisee of Sixt for Bulgaria made us start a series of continuous innovations, that helped us to serve our customers better. and doing so, drive our way to industry leadership. Today, we are expanding together the boundaries of innovations further by becoming franchisee of Sixt - limousine service.

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After all these years of close co-operation, and thanks to the knowledge and know-how of the Sixt team, we can proudly say that even the most demanding travellers, corporate travel managers or travel agents count on us for the highest level of service and reliability in Bulgaria and worldwide thanks to the kind support and long lasting experience of all Sixt corporate countries and franchisees.

We are proud to witness the fruitful results that followed our efforts and are honored to be part of this process.

Avail ourselves from the opportunity to wish Mr. Erich & Mrs. Regine Sixt and their family Merry Christmas and continuous success for the coming year.



SIXT CHILE

C ixt is working in Chile with our former **J**GSA, the Behrend family. The company is run by Stephan Behrend. A small Sixt team from Germany joined Sixt Chile for their great Opening & Launch Party in April 2007. We will continue to open more locations in 2008 in order to start covering the complete country after getting started in Santiago de Chile.



SIXT CHINA

Phyllis Lam, Deputy Genral Manager

T joined Sixt China in June. From then on, I got a lot of assistance from Sixt headquarter and also many wishes from other members. This made me feel that Sixt is a real global family. When I talked with our customers, partners or financers, they are very receptive and give much cooperation.

It's a big honor for me being Managing Director of Sixt China. Car rental industry is on the initial stage in China. The market capacity in China is of great potential. However, China market has its characteristics. I am very sure that we can spread the Sixt spirit to the whole China. In China, we are confident about growing to the market leader in car rental and leasing industry. In Asiapacific area, Sixt is one of the most famous brands. In the world, I hope I can find Sixt everywhere. I sincerely give my best wishes to every country member, every station and every staff member of Sixt family.

SIXT COSTA RICA

Alex Jensen, Managing Director



It has been more than a pleasure being part of the Sixt family. The Sixt people, professionalism, creativeness, teamwork

and solid goal oriented minds are the main reasons why we are confident in our future behavior and benefits.

We made the right decision: we are convinced we chose the best family to be part of, reason why anybody can expect back our support and friendship at any moment... after all, surely our customers will sense what I call, the Sixt atmosphere, then feel comfortable and remain loval



SIXT CROATIA

Daniel Drenski, Sales Manager

ike the start of a famous song: "Words L don't come easy to me...", it is very difficult to describe all the feelings and my personal experiences with Sixt.

I have been working for Sixt Croatia from the beginning or from 2001. Since that time I have met a lot of wonderful and understanding people and my main goal was to transfer all that kindness and understanding to our team and to the customers working with our company.

It was not an easy goal at all, but time was my co-player. I feel great satisfaction being a member of the Sixt family and it makes me really proud.

My work fills me with great professional satisfaction and brings me joy that I can easily channel to other aspects of my life. It makes me a better friend and a better coworker too. Not many people are blessed to be a part of such reliable team and future sure seems brighter when you have such an opportunity to show all your abilities freely and make it real.

I can just ask all our colleagues to act the same way I did and they will feel the same.

My best wishes to the complete Sixt network in 2008 and my best wishes for X-mas

SIXT CYPRUS

George Mavrovouniotis, Managing Director

T have to say that I feel that the association with Sixt is more than just a partnership; it is more like being part of a family where everybody is united with a common objective. The objective being to enhance the name Sixt wherever we are located by quality of our product and a friendly welcoming smile to all our customers without whom we would not be here. I am always appreciative of the backing and support and indeed the helpful advice that we receive at all times from the corporate headquarters. I feel that being a member of Sixt is of paramount importance to both our own local growth and also to the continued expansion of the Sixt name, long may it continue.

Finally and on behalf of myself and my fellow directors I would like to express our warmest wishes to all our partners in Sixt for a Happy New Year and a very and mutually prosperous 2008.



Sixt brand is giving us a nice chance to be a leader of the international market. It is only up to us, how we identify ourselves with the high standard of

services and how we help to cover the globe and built the customer lovalty over all countries. Sixt Czech Republic tends to follow more and more details of the model which Sixt has established for themselves and use succesfully.

The synergy of services is the most important USP. To win the international tenders and act local with the needs of customers, especially corporate customers is a must !

We are very proud to be a member of major Sixt FAMILY for 10 years!

SIXT DENMARK

Kasper Gjedsted, Marketing Director

Being part of the Sixt rent a car family is like being member of any other family...for better and for worse: We laugh together, we cry together and we work hard together. But at the end of the day we could not live without being part of that family.

SIXT DOM REP

Ney E. Deschamps P., General Manager

There is no way to explain what it feels like to be part of Sixt. In October 2005 we began to chart the path to success when for the first time in Dominican Republic the doors of our prestigious franchise Sixt rent a car opened. It fills me with a lot of the satisfaction and pride to be able to say anywhere "I am a worthy representative of the great family Sixt, because it is that we feel like a big family. In the short time we have been part of Sixt, we have seen the tremendous growth that Sixt AG had globally.

And above all the great empathy that we have had with other countries, I want to thank all for the support they give us every day each and every member of Sixt AG as well as other Sixt franchises in different countries and the confidence placed in us and the great interest that we can grow as a company,

I am sure that in coming years there will be more countries Sixt members.

The experience with Sixt every day makes us feel like better professionals and better human beings and encourages us to give our best to continue on the path of success.

I emphasize the great human qualities that we perceive in the Sixt family, in the figure of Mrs. Regine Sixt, where with all the love in the world to help those who have nothing, and this great gesture tells us every day ... ves we can,... Thank you for teaching us that there are people who need us and that we can help. On behalf of Sixt Dominican Republic we want to wish all our Sixt family globally a Merry Christmas and a prosperous year 2008 which we hope will come loaded with many goals and challenges that we can achieve and especially peace for all.

SIXT EGYPT

Naglaa El-Naggar, General Manager

C ince we joined the "Sixt, team we feel Svery proud and happy being partners with Germany's no 1 car rental company and one of the leading - mobility - service - providers in the world representing quality and reliability of products and services relying on a precious history starting 1912 which means that our gorgeous future we are looking for is having a solid base.

This is challenging us to play a very important role within the international "Sixt, future in our region & worldwide since Egypt is a focal point for all kind of tourism business & leisure.

Our greatest wish is to see the whole global "Sixt, team (all countries) to integrate into one solid network backing each other and providing customers with the most sufficient and reliable services and products, which will make Sixt rent a car the number 1 car renting company and mobility service provider in the whole world.



SIXT ESTONIA Tuuli Kruuimägi, Managing Director



Sixt Baltic countries joined Sixt family in the year 2000. Before that time we had run car rental business locally: in Estonia, Latvia and Lithuania. The demand

by our customers for international services leads us to take a very big step - we decided to find an international partner. We are very happy that at that time, when we started to find our international partner, Sixt had already started franchise businesses in Europe and our countries were able to join the network in all the three countries we were operating in. We are glad that we had the opportunity to join Sixt network, because the fleet and service variety, the exclusive service quality oriented approach, spirit of entrepreneurship and focus on customer relation is exactly what we were expecting from our partner to give us strong international background and value for customers.

From the very start of our cooperation we were and still are impressed by the deep enthusiasm and willingness to achieve high goals,

expand on the market and fight aggressively in car rental competition. We have learned a lot from the strategic thinking and business experience that Sixt is sharing with us. This gives us valuable input both to developing business as well as customer relation.

Also, we are grateful to feel that for Sixt every partner is important, even if small. Congratulations on the anniversary!

R

Joni Wirman, Sales Manager

95Years

Tonored to be part of Sixt family! I have $\mathbf{\Pi}$ really enjoyed the past years and it has been a great privilege to meet my colleagues around the world. Sixt has given a lot of experience in many areas and I am enthusiastic to see what the future brings us. This unique atmosphere is a huge motivator to all of us in Finland! Let's enjoy the week together!

Tuomal Valta, Marketing Manager

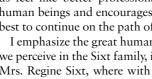
T feel proud of being a member of the inter-I national Sixt family, our strong brand and corporate identity are very important in the competitive markets. This year our cooperation with different Sixt countries has become even closer, joint trainings and meetings are an important platform to learn new people and exchange ideas about business development. Strong support from Sixt Headquarters has been an important factor when developing new customer relationships.

Sixt is expanding rapidly and soon we are able to service customers all over the world. I am personally very proud to be able to work together with professional and highly motivated people. We all work together to create a spirit of mobility!

Eero Saaristo, Operations Manager.



I like the feeling that we all are in the same boat and we all are rowing to the same direction. It is our all common matter to get more and more well served customers to all countries. Every country must help each other to make it reality. The Sixt family is really a worldwide organization, peoples are from every corner of our globe. Sixt headquarters take care of our business



SIXT CZECH REPUBLIC

Frantisek Paces, Managing Director



SIXT FINLAND

Sales & Marketing Manager

also in Finland very well. I have good feelings when working with all colleagues in every country. Thanks to everybody in Sixt family!



SIXT FRANCE

Michael Schneider, General Manager



For me Sixt is not simply a company - it is a philosophy - a philosophy of success.

When I started at Sixt, 1st April 1991, Mr. Pätsch sent me

to Cologne as a regional manager for 6 stations. Upon my arrival, the current branch manager at Cologne, the "king" of one of the biggest stations, handed me a car key and advised that my office was 200 meters down the street. I made my way to the "office" - an empty room with only a telephone!! I didn't know if I should laugh or cry - So I decided to laugh and the next thing I did was to phone Mr. Pätsch and ask him if I could buy a desk and a cupboard - which he of course agreed!

This experience was valuable and from then on I often started from nearly zero, taking over new opportunities and trying to make the best of what I had taken over. That's the Sixt philosophy for me: take the chance, embrace the opportunity, take every chance and make the best of it. Everybody, every partner who has the will and ambition to succeed with Sixt has made the right choice. Congratulations to Sixt for 10 years of prosperity in Europe. And I'm certain; We will achieve our goals in the "forever young and dynamic Sixt style" also in the next 10 years.



SIXT FRENCH GUYANA

Tar away and still very close - French Gu- Γ yana. Well known in Europ as the centre of the European Space Program. With Sixt French Guyana we are able to serve not only leisure customers but we can serve also our EADS corporate business in [http:// en.wikipedia.org/wiki/Kourou], the European Space Ship Port.



SIXT GREECE

Stamatis Mouzakis, Managing Director

SATISFACTION in our cooperation POWER+STRENGTH for the brand name ENTHUSIASM with our vision PIONEER ideas and innovation RESPECT in people and environment PERSISTENCE in quality and results TRUST in our strength



After the foundation of Sixt Greece in 1998, we created a target to approach the demands in order to introduce "Sixt" in the Greek Market.

By this effort, we wanted to have Sixt Germany as a model partner and supporter. Through all these 10 years we have succeeded to approach and to materialize your expectations in maximum, stepping on strong bases.

We hope to achieve even more in quality. with good communication and vast organization of our company with successful results. We have the spirit and the strength to continue our efforts for our best achievement in your demands in quality standards.... We wish this cooperation to continue with a maximum intension for the benefit of both parties by keeping "Sixt" as a leader in the car rental Market.



SIXT GUADELOUPE

Heinz Verhaegh, Managing Director

A s German, I've always had the greatest respect for Sixt. What a reward for me when I entered this big family to which I have the feeling to belong, and evolve in this internationally renowned group.

As an expression of our trust and our commitment to Sixt, we invested heavily in a modern structure which we wanted to be one of the finest of Sixt. Its long experience since more than a century comforts us and gives us more value towards our growing clientele.

For all these reasons, my family and I constantly strive to guarantee Sixt Label, which is worldwide renowned for its seriousness, its rigour, its kindness and its service.

We do wish to thrive and to be accompanied by Sixt for this second century in perfect harmony.

SIXT HUNGARY

Dévai Gábor, Managing Director

We, the Sixt team in Hungary are proud to be part of a continuously growing, dynamic and innovative group of companies with an entrepreneurial approach. We firmly believe that if every member of the Sixt family makes an effort every day to continuously improve the quality of our services, and constantly strives for innovation, Sixt can evolve into the biggest and best global service provider in every area of its operations.

The Sixt Hungary team works hard to achieve this goal.

SIXT INDIA

R

Sunjay J Kapur, Vice Chairman & Managing Director

In 2005 we decided to diversify into the service sector and identified the car rental and leasing business as an opportunity that was most suitable for us. We could not have chosen a better partner than

Sixt. From agreeing to become partners to signing the franchise agreement to starting operations in India, we continuously had the support of Sixt and it was because of this that we were able to set up and get going in a record time of five and a half months. The team at Sixt is a wonderful and young team with great energy and passion for the business. It is this energy and passion that helps drive the business and has resulted in the growth of Sixt globally. From the largest and fastest growing car rental company in Germany to the largest and fastest growing car rental company to the world is where we are heading. And this will be achieved because of the dedication and commitment of Sixt and all the partners. This is the road that we will create together.

On this 10th anniversary of the AGM I wish the Sixt family in Germany and around the world all the best wishes and look forward to another 100 years of great growth, commitment, passion, and dedication.



SIXT ISLAND

Hrannar Magnússon, Managing Director

We at Sixt Iceland have experienced some very good times as members of the large Sixt family and we're really proud to be members of such a progressive, modern and innovative international organization. We have experienced some tremendous growth since we started operating and that wouldn't have been possible without the help of the Sixt family and we are thankful for that. Personally I've seen me develop and prosper as a leader in a lively working atmosphere. I wish Sixt all the best in the future and look forward to helping building an even greater organization in the years to come.



SIXT ISBAEL

Victor Doron, Operations Manager, General Deputy Manager

As one of the first to join Sixt international back in the year 1998 I would like to express my deepest appreciation for Sixt international and for the people who are leading Sixt international with ongoing success - Mr. and Mrs. Regine and Erich Sixt.

From the very beginning of our business relationship it was clear to me that this will be a huge success. The late Mr. Razi Gaoni, god rest his soul, which initiated a contact between Sixt Germany and reliable Israel about 10 years ago in vision that this would be a long and fruitful relationship for many years to come between very dear and Israel loving people and Sixt Israel.

Sometimes as we, business men, create a new business we often sit and think on what was and what will happen and what profit we will gain but this trend turned out to be a totally different case in the last 10 years: Sixt employees are like father and mother to us caring and helping Sixt Israel in every possible way.

As a review the last 10 years of mutual activity I can only deeply praise the entire Sixt international staff, special blessing must go to the franchisee department and the head of the franchisee department Mr. Detlef Krehahn for the dedication and professional service giving to us by Mr. Detlef Krehahn and

his team. Even if we sometimes have unusual requests they will always help us solve any problem may be. A special thank to all country managers in all 85 Sixt international countries for their help, support and great service which results in finding a solution to all the problems of the Israeli customer.

Last but not least a very big thanks to Regine and Erich Sixt and of course to Atalva and Shlomo Shmeltzer. Had it not been for them we would not have Sixt. Only the vision of great people like you has brought us all to be on of the largest and the leading car rental companies in the world.

Shlomo Shmeltzer, Shlomo Group

C hlomo and Sixt started their business re-I lationship back in May, 2002. Shlomo Company has come a long way since we first joined Sixt international, and began to work closely with them; we have improved in every aspect, and Shlomo Company today is a totally different company than we were 5 years ago. In the past 5 years, Shlomo Sixt has phenomenally expanded and grown over 100 percent, making us the leading and biggest company in Israel today. With a fleet of about 12,000 cars for rental and about 40,000 cars in leasing, we at Shlomo Sixt believe in long term partnerships, responsibility, reliability and professionalism. We, all Shlomo Sixt staff and employees, are deeply committed to the continued success of Shlomo Sixt. I would like to congratulate Mr. and Mrs. Eric and Regina Sixt for a truly amazing breakthrough and their phenomenal success at turning Sixt into one of the leading rental and leasing companies in the world.

Your success is our success! May our prosperous cooperation continue for many more years to come.



SIXT ITALY Salvatore Vinti, CEO



Our first feeling? 10 years in Sixt International literally flew away! Since the beginning we have been supported from the solidity of company structure

and driven from its contagious dynamism. The open-minded environment helps you to propose and accept new ideas and more and more interesting challenges. You have the de-

finite feeling that "to give and get feedback" is part of company DNA and let you to constantly improve. International meetings as well as the meetings focused on specific local issues and the daily exchange of information have strengthened a membership sense that by this time follows us even outside the working environment to become the real pride of ...being Sixt...

95Years

These feelings also spread among individual employees. The "white-hair, ones see their own experience fully appreciated and emphasized; the "young" ones feel they can rely on safe hands and on horizons on which project their own vitality.

Nowadays, to rent a car, accepting the challenges of international markets, means to place a series of more and more complex and attractive products where organization, safety and quality play a major role. But, may be, what is even more important is the style, the ability to give who rents Sixt the sensation of a good-team and efficient company focused to the full satisfaction of the customer.

"global customer".

Only one last consideration from Salvatore challenges.

In conclusion, after 10 years in Sixt International, the most exciting feeling is that we drove a long way together, but we want more than ever to push forward together.



SIXT JORDAN

The Kingdom of Jordan is in the centre of the Middle-East. Sixt decided to work there with the Shaheen family and their business group. They are also importer of BMW.



These feelings cannot be pretended; on the contrary they arise only as effect of the actual company reality. We can then say that our company is ready to take the challenge of the

Vinti: To join Sixt 10 years ago represented for me to enter the international business world and, above all, the opportunity to meet people from all countries with different cultures, habits, behaviors, and ways of making deals. Not only that, I learnt the tolerance and to listen to everybody in order to understand other's minds and realize at the end of the day that different cultures, languages and behaviors share the same high values of respect and fairness. We can always find the right solution even in the most difficult

Sixt Jordan started to launch their business with a campaign "Sixt appears" and "Sixt in the City" - two slogans which have reached everybody's attention in Jordan.



SIXT KENYA

Edward Kaharo Mwangi, Managing Director

With Sixt we are able to provide top class mobility solutions for clients throughout the world in Kenva! Best wishes to everyone for 2008!



SIXT LEBANON

Wael Makarem, Managing Director

To start with, it should be stressed that being a Sixt member is a privilege and a responsibility at the same time. The privilege comes from the advantage of being part of a globally visible and internationally renowned network with an extremely high-quality perception worldwide which immediately reflects positively on your local image and gives you a leading edge. However, it also carries with it the duty to perform up to the standards of the Sixt name and makes you accountable to "walk the walk" and "talk the talk" expected of any member of the Sixt family. This responsibility compels you to always stay ahead in terms of service excellence in all functions to maintain the image perception.

Having an asset such as the Sixt name helps you think big since you can be assured that the support and assistance are there in case of need. This will help you eventually to grow. Unfortunately, it is not the case in my country because we have been suffering for more than two years from political uncertainties, coupled with a bad security situation, assassinations, and street demonstrations. This situation is still reigning until today which is destabilizing the country's economical situation and tourism and thus affecting our car rental business.

I should mention however, the direct support and constant contact made by most senior key persons in Sixt who were always there to help Sixt Lebanon and attend to its concerns in all circumstances although we were ahead of others locally. Besides, we

should not forget Mrs. Sixt remarkable gesture in July 2006 war in Lebanon when she expressed her concerns for our well being and safety. Finally, the relationship with Sixt is not only a pure business relation, but rather a family relation cherished by years of friendly assistance and support which builds up year after year. It is amazing how time passes without noticing it when you are being cared for by another big family around you.



SIXT MACEDONIA

Saso Tonevski, Managing Director

When I've got married, my grandmother gave me an advice: "Do whatever you want to do in your live, but try to keep your family all together all the time,... Being a part of Sixt family I still have in mind the advice of my grandmother – I am doing my best to stay within and to keep the Sixt family together as well. Dear colleagues - Follow me and let everybody see that we are proud being members of the Sixt family. Merry Christmas and Happy New Year to all of you!



SIXT MADAGASCAR Miary Rasoamanana, Chief of Station

 $\mathbf{\Gamma}$ or this 10-years celebration, it is a pleasu- Γ re to tell our feelings being a member of Sixt. First it is an honour to be part of an international franchise like Sixt. It gives us a very good reputation all around the world. Sixt is the synonym of security for the customer. In a country like Madagascar, where there are numerous informal car rental companies, it is a very important factor.

Sixt is like a big family. Even if all of us didn't meet yet, we know each other. Even a small country like ours has its place. We are never forgotten for the events about Sixt.

The co-operation among Sixt is fabulous, when we have problems; someone is always there to help and to answer our questions and request with patience. If we consider only the problem of language, in Madagascar, we speak Malagasy and French mostly, we begin only to practice English sometimes and it takes us more time to give our feedback. We look forward to receive the Sixt team in Madagascar to enjoy our beautiful country. We hope that Sixt will continue to spread all high quality services to our customers. Also, over the world and make us proud to be part of this wonderful family. We wish that Sixt will continue to be a flourish company.



SIXT MALTA Lydia Gauci. Reservations Manager

nonsidering us lucky, being a member of L a good, great family of an international organization with a clear focus, determination and to become market leader is an experience itself. Communicating with colleagues around the world, sharing, understanding and learning from same experiences

Having a great team at my local office and our sales-office makes working at Sixt an enjoyable challenge and a pleasurable experience. On behalf of all of us, we wish the best of continued hard-earned success for all the Sixt members throughout the comings years! It's the Spirit of Mobility ... and passion for cars makes the journey worth the ride!

SIXT MAURITIUS Philippe Hitié, Managing Director

T'm very proud to be part of the rapidly growing Sixt Global Network and together with the team we do all possible here on our small island to deliver outstanding services to our customers.

Any memorable experience here will definitely contribute towards the further developments of our global customer base.

The team joins me to wish our colleagues from all around the world the very best for the new year.



SIXT MONGOLIA D. Enkhtsetseg, Managing Director

We are satisfied that we were a member of the Sixt group getting the franchise agreement for car rental services on behalf of Mongolia and we could accomplish primary service which is starting to satisfy the worldwide standard service at our car rental market. We, the Sixt Mongolia team, started our business not that long before, providing

we are happy to contribute our distinct share and have own position in the Mongolian car rental market. We appreciate the Sixt franchise division and Sixt group for their co-operation and assistance for us to operate our business. In this business, we can be the leader and we look for new ideas and use every opportunity to improve our customer services according to Sixt standards.

> SIXT MOROCCO

Abderrahim Tahiri, Managing Director

We are happy and proud to be among the lucky and privileged franchisees that started with Sixt since it was international. To us every AGM is a birthday for Sixt family worldwide. So Happy Birthday to all of us.

SIXT NETHERLANDS. SIXT BELGIUM

Thomas Wolters, General Manager

Its Friday, October 3rd 1997 and I arrive at Amsterdam Schiphol Airport. In Germany everybody celebrates Reunification Day and I emigrate from exactly that Germany, my home country. The briefing from our COO, Mr. Detlev Paetsch could not be shorter: get in there, get the airport running, make profit! No further guidelines, no procedures, no nonsense. The sky is the limit. "Feeling Sixt" means: getting all responsibility and having all creative freedom to build something very beautiful. It also means that you are fully in charge with all consequences. Good or bad. I was 29 years old when Sixt gave me the chance to build up the operations in The Netherlands. A unique chance in a very dynamic company. In the meantime we also run Belgium besides Holland and from March 2008 also Luxemburg. A lean concept operated from one head office in Amsterdam.

Being public, listed at the Frankfurt stockexchange, does not stop us from being a warm, family-like company. It is a tough business in a highly competitive market and sometimes we have to take tough decisions to stay on track. In those moments the family-warmth can cool down to just above

freezing point. Then it is necessary to bring decisions into perspective. We are lucky to still have real car-rental and mobility blood running within our company. Having Regine and Erich Sixt are two unique selling points towards our competitors and fills our sales talks with life. Selling the ,entrepreneur', the smart challenger creates lots of goodwill at the customer site.

Sixt! What is that feeling? Sixt is lots of work and lots of fun. Sixt is almost 100 years old, but transports a fresh and young and innovative feeling. Sixt creates chances, opens up doors and looks for solutions besides the traditional paths. Sixt is orange. And orange is flamboyant and energetic. And that is all what Sixt feels like.

Merry Christmas and a Happy New and Successful Year from Thomas Wolters and his team from BeNeLux.



SIXT NETHEBLANDS Anne-Wim de Jong, Head of Sales Benelux

Now 10 years Sixt International - a miles-tone and at the same time just the first step... Joining in 2005, a personal contribution of just over 25%, from start... a drive for Sixt! Sixt: a company, a team of sales and service professionals. Individual qualities melted to a quality team offering a quality service. Driven by a dedicated spirit and professional attitude, creating the momentum of fulfilling customer preferences each and every day. From now; Sixt International - new milestones and further steps ...

A drive for Sixt! Being the highest rated mobility provider, offering the best overall value covering all seven continents and therefore... a clear and obvious choice for present and future business partners and individual customers.

Our experiences and successes of the past and present plus future on-going drive for Sixt will give us the highest success rate.



SIXT NIGERIA

Affiong Amana, Managing Director

I ust what does it take to grow Sixt into a global brand with presence in more than 85 countries? It is evidently, the all pervasive,

indomitable spirit of enterprise as well as a passion for excellence and innovation that has been the hallmark of Sixt operations through the years.

95Years

Ten years in the life of a global mobility solutions provider is certainly a long time in an age of increasing numbers of corporate failures, mergers and de-mergers, capital market flops and other symptoms of corporate malaise in the global corporate arena.

Coming from an emerging market economy with rapidly changing regulatory and stabilizing macro-economic environment, the Sixt story is a strong lesson in corporate resilience, entrepreneurial excellence, institutional integrity, team building and savoire-faire in creating leading edge mobility solutions for the discerning individual and corporate customer. Sixt Nigeria is set to make a difference in the Nigerian market through services delivered in the best traditions of Sixt AG. Sixt Nigeria is proud to be a part of the growing network of international partners and is poised to be associated with Sixt and to be the purveyors of this distinctive brand

in Nigeria. R

SIXT NORWAY Geir Pedersen, Managing Director

Sixt Car Rental is a very professional, fast growing and interesting car-rental chain to be a part of. Sixt Norway will be a strong partner in this network and we think that after the next 10 years Sixt will be on top of all listed awards and statistics in Europe. We wish Sixt the very best for this 10 years celebration.

SIXT OMAN

ne of the first Middle-East Franchisees O of Sixt, directed by Mr. Shankar Bose and his team. You can drive with your Sixt car all over in the Sultanate of Oman and discover the beautiful coast lines. More and more tourists are coming to Muscat, the beautiful City of Oman and we are happy to offer them all our products, such as car rental self drive and limousine service.



SIXT PAKISTAN

Pakistan joint Sixt in 2005 and already participated the wonderfull 2005 AGM in Vienna. During 2005 the country was hit by the terrible earthquake in North Pakistan, Kashmir. With the help and support of Sixt Employees and Pakistan we could arrange a truck full of sleeping bags, tents and blankets.



SIXT POLAND

Pawel Reczynski, Managing Director

F irst of all, we are proud to be a part of the Sixt family. Sixt is not only a name, it is not only a network but it is also for us a way of life - when working for Sixt we learn a unique approach to each customer, unconventional marketing activities, excellent quality of service and management style.

How do I see myself in a few years from now? Firstly as the Managing Director of

a growing company, with the biggest rent a car fleet in Poland, with so many reservations made and with the feeling that we are the best, because we are a part of Sixt.

Thanks to such recognizable brand we can develop a stronger position on our local market (which can be seen via our achievements). Throughout the few years

of presence on the Polish market, we have achieved a strong position among other competitors, with a portfolio of reliable clients and with many business opportunities still to come. We are confident that the strong brand of Sixt will support us in accomplishing all our future plans. We wish all members of the Sixt network prosperity in the years to come, making us all better and stronger.



SIXT PORTUGAL

João Pedro Oliveira, Managing Director

A fter 2 years with Sixt we can feel the **A**. Sixt Power" and how it's growing - this is the best sign for the future!

With Sixt we understand the advantages of the corporate image, standards, partnerships (with customers and suppliers) and more and more. The mix between the a family controlled company and a multinatio-



nal structure (and still growing) makes Sixt, and the relations with Sixt, special - this unique position in the rental market is one big advantage and the way to go!

All this means responsibility and pride being a member of the Sixt family; responsibility because we can't disappoint customer expectations – and they are high, pride because when we do it it's much more easy!

In the rental business, Portugal is mainly a leisure country (both mainland and islands) and the incoming customers quickly recognize and prefer Sixt.

For the outgoing business the strong Sixt position in Europe (and in some years in world) it's a big advantage - just speak to a customer about the "orange" airports in Germany and half of the selling process is done (afterwards we have to do the other half!). And in the corporate business Sixt is becoming stronger and stronger with local and global agreements.

Sixt it's our way to be in the market!



SIXT OATAR

Q atar joined the Sixt Network already back in 2002. Now, with the latest gas ressources discovered it is the riched country in the world. Sixt will launch all mobility services in Qatar to cater to the needs of the corporates working and living in this beautiful Emirate.

SIXT ROMANIA

Dudy Perry, Managing Director Deputy



Being a member of Sixt means belonging to an extremely professional organization but more importantly a family where everybody cares for each other

and for the business. This is the philosophy of our group, Shlomo-New Kopel and this is why this partnership is so natural.

I wish Sixt many more generations of success and I express my sincere hopes that we shall continue our partnership for many more years to come.



SIXT RUSSIA

Eugenia Muzyrya, President

We are more than happy to be with Sixt not only because it's the world-famous brand and it always warms you to have behind your back the company with big milestones in history. A company created by people of magnitude, big business and service which serves people best;

not only because Sixt is a well-structured company and it's good indeed! Everybody's work answers the general goal, all cooperate with all in all and as a result of team work - the 1st place in Germany and upcoming and devoted franchisees like Sixt Russia with all our hopes and aims.

Some day will come when Regine and Erich Sixt invite everybody of the big Sixt family from all countries in order to see how huge the *monolith* of Sixt is and how exciting the



SIXT SAUDI ARABIA Raed El-Ayash, Managing Director

When you want to drive the car of your dream So that you can go around and be seen All you have to do is Peek-a-boo Call the best Mobility Service in town And of course it's Sixt

When you're in a new city And you want to fit in pretty You would have to drive yourself around Call the best Mobility service in town And of course it's Sixt

When you want to impress your peers You will have to with blood, sweat and tears *Get the nicest car you desire* Drive it to the highest gear Call the best Mobility service in town And of course it's Sixt

spirit of mobility of everyone is! We are more than happy because of the harmony of Sixt practice of everyday's life according to the great laws of the universe: to sow good, and you reap good.



SIXT SINGAPORE / ASIA Ken Reimer, Managing Director

Sixt? Driven, uncompromising, faster, smarter, cleaner, more innovative, customer-oriented, profit-oriented, process-oriented, realistic, entrepreneurial...Orange.



SIXT SLOVAC REPUBLIC

Richard Veme, Managing Director

What I feel about being a member of Sixt: to be in one big family. How I see myself in Sixt: being a small stone in one big wall and your best wishes to Sixt - all the best in whole millennium



SIXT SLOVENIA

Gregor Vuga, Managing Director

Well, being part of the Sixt family is impossible to explain with words; its simply bigger than that! Its about passion, devotion, enterpreneurship and a lot more than that. Its simply a way of life. And this is where we are happy to be, what we are and where we want to be in the future .

I wish you and your families a merry christmas and happy new year!



SIXT SOUTH AFRICA Leslie Matthews, Managing Director



Being part of the Sixt family worldwide is an honor. Since our franchise agreement started 6 years ago, we have been impressed with the level

of commitment and dedication by our colleagues at Sixt head office in Germany in making the franchise into a win-win relationship. Adding the Sixt brand to our existing company has enhanced our credentials and enables us to offer our customers "so much more"

Sixt is an ambitious organization and leading in every sense of the word. It's good to be associated with trend setters and not followers. We have no hesitation in endorsing Sixt as an excellent partner and together will continue to grow from strength to strength. It is our sincere wish that our franchise also continues for many years to come.



Sixt Scandinavia.



T n 2005 Sixt Thailand joined the Network of Sixt Asia Pacific. Thailand attracks more and more Tourists every year and is world famous for its beaches, crysta clear water and unbelievable service. Now, tourist start their holidays already in the Sixt Limousine Service on the way to their favorite destination ...

a few to say but we shall mean a lot. identity are the most adorable.

I am proud to be a member of Sixt family and wish them to remain at the top of the industry which they always deserve to.

C irst of all, being a member of this com- Γ munity always makes me feel that me and my staff has exclusivity and priority over all competitors.

Thanks to the Sixt team from the IT unit to Franchise division and from airlines partnership team to corporate identity unit, we have been welcomed by every business organization, travel agency, hotel chain and airline. We collect these partners' thanks and best wishes on behalf of Sixt team. Every door we knock on is getting opened by people with smiling faces.



SIXT SWEDEN

C ince 2003 we welcome Sixt Customers in **J** close to 100 locations all over beautiful Sweden. As the biggest of the Scandinaian economies it the "driver of the region" for

SIXT THAILAND

R

SIXT TUBKEY

H. Murad Geyimc, Managing Director

s we are new to Sixt family as a member A starting as of January 1st, 2008, we have

It has been our main goal to be a Sixt franchisee in Turkey since the first day we established our own company. This idea has fuelled up our spirit every moment. There is almost nothing more to say for Sixt since I know the company for more than a decade. Sixt is always recognized by its excellence in every terms of service: high-end IT system, express service and the gorgeous corporate

Fehmi Sertdemir, Asst. General Manager

As a new member to Sixt family, we are pretty sure that we will bring the international power of Sixt with our local knowledge together. Even the idea of this great combination makes us feel deeply excited.

Starting by the first day of 2008, we are going to be able to turn this idea to reality, by the legal start date of our franchisee agreement.

As the major player of the industry today and no doubt tomorrow, we are confident that Sixt will lead the market with creative solutions to our customers to carry the flag higher to say "On this planet, only one person counts, our customer"



SIXT UKRAINE. SIXT BELARUS, SIXT MOLDOVA

Oksana Moiseenko, Country Manager **Operations Manager**

With the economical growth & indus-trial progress we need to move and the need of movement has become more and more evident. In this respect such companies as Sixt certainly do their best to render the best possible services to people covering different distances in different areas.

But what makes both – staff and clients choose Sixt among a vast diversity of competitors on the car rent & lease market?

Many companies in the field provide the client with high quality service, polite treatment & reasonable prices.

But neither of them has managed to create such a warm feeling of coziness supported even by the corporate color, which is orange; such a pleasant feeling of being smiled to - naturally, but not artificially; such a gifted team, which we more and more often consider our family.

And what pleasure can be compared with that of seeing somebody's true satisfaction & gratitude for your help!

Such an opportunity was given to us by Sixt. For some of us the company is "sweet home", for others it's a way to earn money, lots of us recognize it as a step towards spiritual enrichment or a mere mood improvement. Though the point is always the same: we do enjoy Sixting.



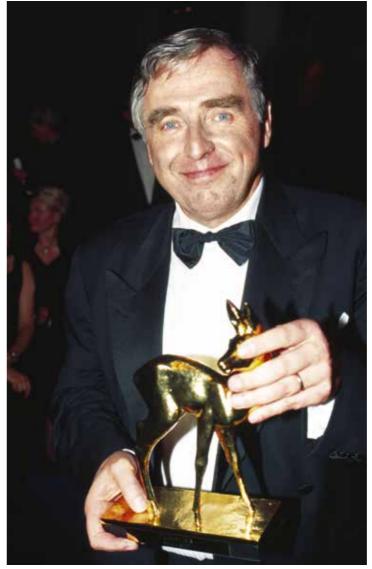
SIXT – THE GALLERY

Erich and Regine Sixt with the Chancellor Angela Merkel and her husband Prof. Joachim Sauer





Regine Sixt with Enno v. Ruffin and Vicky Leandros



Erich Sixt is honored with the Sixt Bambi/ Economy in 1998



Regine Sixt with Shimon Peres, former President of the State of Israel

of Sixt International

95Years



Congratulations to the new Jewish Community Center in Munich

On October 10th, 2007 – exactly 72 years after the Jewish Synagogue in Munich was burned to ashes by the Nazis – the new Synagogue together with its surrounding Jewish Community Center was inaugurated in the city center of Munich.

The federal president of Germany Horst Köhler held a moving speach and the attending guests all happily welcomed this long missing part of Jewish community life back in the Munich city center. For the family Sixt it was a very touching moment, when the two menoras were lit, which were donated by the Sixt family and are the centerpieces of the beautiful new synagogue. We honor the acomplishments of Charlotte Knobloch.



Menoras donated by Erich and Regine Sixt.

SIXT – THE GALLERY

Damenwiesn

Every year Regine Sixt invites ladies from all around the world to the famous "Damenwiesn". Around 600 Ladies follow this invitation every year, and come from far away places such as Carracas and New York. This is definitely one of the most important society events of the year and no-lady wants to miss this!

> Regine Sixt, Charlotte Knobloch, Uschi Glas, Vicky Leandros









95Years

Regine Sixt und Guido Westerwelle





Regine Sixt and Ralf Teckentrup

Regine Sixt and Sir Cliff Richard



Regine Sixt and Anne- Kathrin Bauknecht





My beautiful Barbados

Since 1962 our parents have been enjoying "Beautiful Barbados". Hans Sixt couldn't wait every year until it became November and he could fly to his Barbados to spend the winter until April. We spent our honeymoon and had the children and enjoyed this beautiful island now as grown up boys. Since ten years Regine Sixt is servicing Barbados as the Honorary Consul of Barbados. Proudly I take this position very serious, representing as the Honorary Consul of Barbados in Bavaria this beautiful republic. The gem of the caribean sea. It is the most advanced island in the caribeans attracting five hundred thousand of tourists to Barbados."



Regine Sixt, Honorary Consul of Barbados

SIXT – THE GALLERY



The President of Germany Horst Köhler welcomes the Corps Consulaire in Berlin.





Regine Sixt saves the life of the goat - now called "Regine"



Former Chancellor Gerhard Schröder



Erich Sixt at the Mille Miglia

The Mille Miglia

In our Mercedes 300 SL Gullwing - what an experience driving through the most fascinating Tuscan countryside- tasting the smell of history and most of all enjoying the enthusiasm of the Italian people, when over 350 cars are racing over narrow streets from Brescia via Rome and Florence and San Marino back to Brescia. "10 years in a row Sixt is No. 1 in Germany, but honestly enough, we are not No. 1 at the Mille Miglia for the past 10 years - we always drive a little bit behind."



95Years



World Cup 2006 in Germany

Sixt and Hyundai form a strategic partnership as sponsors of the World Cup 2006 in Germany. Hyundai cars become part of the Sixt fleet.



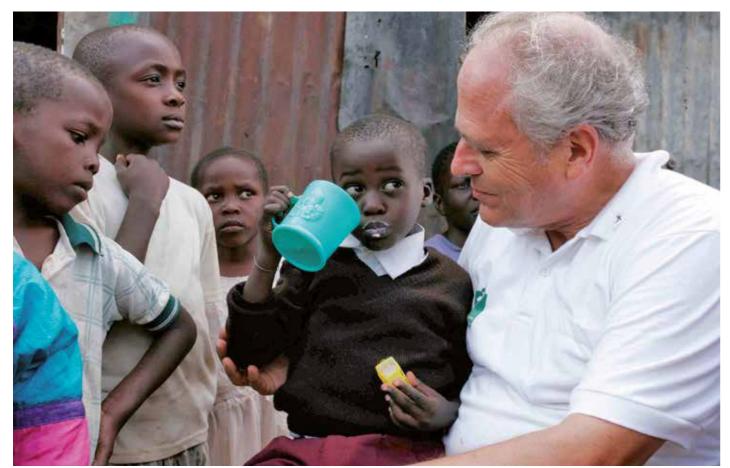
Regine Sixt and Franz Beckenbauer

Regine Sixt Children's Aid Association

Drying Little Tears

"Children mean a lot to all of us. They are weak and helpless and we are strong and can help!" Regine Sixt

"Drying little Tears", the Regine Sixt Children's Aid Association has been dedicating its aims to dry little tears floating over children's cheeks, what ever the reason may be. The Regine Sixt Childrens's Aid Association is supported by 85 countries around the globe. All donations flow directly in the relief projects without any expenses and all of us work on a voluntary basis.





Armend from Kosovo: As there was not way to help Armend in Kosovo, Regine Sixt fly in Armend to a Munich hospital.

Leucemia infectected Christopher invited by Regine Sixt to the formula 1 race with Michael Schumacher



africa Libreville

Children is this area seen as a burden and are sent to work on plantations at an early age. Girls are underprivileged and due to a lack of education or abuse become pregnant too young. The unloved children will be left on their own if they do not have to work, and urgently need a structured every day life with a loving upbringing. Such an upbringing gives the children a new perspective, in which they take the future into their own hands.

Therefore, the children and their parents from the 8 villages longingly wait for the construction of the school, at which the children will also live.

The Regine Sixt Children's Aid Association will make this project happen with your help and will save and alter lives with the school and many will finally be given the chance to have freedom.

Lambaréné

The Regine Sixt Children's Aid Association financed a house, which was finished in the beginning of this year, for AIDS-orphaned children in the "village of lights", a city affected by leprosy in Lambaréné. There children with AIDS and orphans, whose parents had AIDS, find a loving home and a lot of care. In the framework of art therapy, the children complete arranged painting and ornaments with your help, for example, on the topic of their own childhood and protection against sexual abuse.

u s a Chicago

Southern Chicago does not match the ideal picture of America. Poverty and racial conflicts belong in every day life. There, two nuns started a shelter for battered women and thus rescued countless women and mothers and their children from affliction. The Regine Sixt Children's Aid Association built a play-



Michael Ballack and Regine Sixt on Christmas, visiting children suffering from cancer

ground for the children who live there in order to give them back their vitality. An excerpt from the thank you letter Mrs. Regine Sixt received from the nuns: "Dear Mrs. Sixt, ... I want to thank vou from the bottom of my heart for your most generous gift to our children. ...We, at St. Marin de Porrs, love our children very much. They have had a lot of sadness in their lives, but since they have lived here, life is so much better for them. This makes me so happy to know that God's "little people" can safely enjoy their playtime here. Again, I thank you for your more than generous donation and may God continue to bless you and your family as you have so graciously blessed us. Sincerely, Sister Therese O'Sullivan."

Earthquake Zone

On short notice the Regine Sixt Children's Aid Association organized a relief operation for the freezing children of the earthquake catastrophe. The employees of Sixt AG donated a large sum, which the Sixt AG doubled and Regine Sixt again doubled. With the donations a large allocation of warm child-sized sleeping bags were collected and the number was supplemented by different generous gifts. The sleeping bags were delivered before little tears froze to ice.

germany Oktoberfest

For 6 years now Regine Sixt Children's Aid has held a "Kinderwies'n", an Oktoberfest for children, under the motto "Dry Little Tears" during the Munich Oktoberfest. Every year Regine Sixt invites about 150 children from the Munich Cancer Center, Munich orphanage homes and the Berlin Children's Hospice to spend a couple light-hearted hours eating chicken and riding the carousel.

World Cup 2006

Along with the support from the company Continental, Regine Sixt invited children from the oncology stations from different childrens' hospitals to three different World Cup games in Munich, Hamburg and Berlin. Mrs. Sixt and her sons accompanied the young football fans, who watched the game with excitement.

Christmas

On a regular basis the children of the cancer centers in Munich and Berlin are given presents from the Regine Sixt Children's Aid for Christmas. This time Mrs. Regine Sixt, Michael Ballack and the mouse from Europapark Rust surprised the children, whose delight could be seen on their faces.

of Sixt International

Regine Sixt Children's Aid Association

About the situation in Libreville

Monsignor Prof. Dr. Schmitz

Our mission is in Libreville, Gabon, stretches over 100 km and encompasses 8 villages with many needy children. Our urgent project is the implementation of a school, which allows the children to have a spiritual and meaningful upbringing as well as enables them to have a healthy life. Hereabout a child is often a heavy burden and child labour is the order of the day, above all, where the national educational system is only rudimentarily present. It is so important to give the children a structured and solid upbringing to help develop into happy, decision-making individuals. That applies above all also to the girls, who are unfortunately often underprivileged and are misused. The

infection by Aids, prostitution, and sexual abuse by such measures are, from experience, dramatically reduced. The boys and teenagers learn a sense of responsibility and team work to support themselves and their families by being self-dependent. Such an upbringing is an anchor for these poor children, who would otherwise be stranded. This wish is also realised by the parents of the children.

We were often asked to speed up our school project so that the kids could start living at the school and finally start receiving the education that they so desperately wished for.

The location in the jungle made the project more difficult, but with combined strength a real help for a good future for the children can be created.

What such a school for this area means can hardly be measured. This school will save and reshape lives and finally offer a chance for freedom!



The Regine Sixt Children's Aid assiciation builds a hospital ward, school and a home for 120 children

The Next Generation



ALEXANDER SIXT

95 years of Sixt and 10 years of Sixt International

Of course, being the first in the fourth generation, I take great pride in having such a successful father. I am thankful for having such a wonderful and caring mother. I appreciate having been able to share a part of my young life with my grandparents, enjoying their guidance and listening to the history and stories about Sixt many times over.



KONSTANTIN SIXT

95 years of Sixt and 10 years of Sixt International

Being second in line of the fourth generation doesn't mean that I'm less important! I am very grateful to have the chance to gracefully follow in the footsteps of the generations before me.

Additionally, I want to thank my parents for opening the world to me and wish them continued success – along with the two of us! I am greatful that I can share the Jubilee festivities with the whole Sixt organization from 85 countries and am looking forward for more exciting years to come."

MASTHEAD

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